



ALPHA KAPPA PSI

The Professional Business Fraternity

BOARD OF DIRECTORS' STATEMENT OF POLICY

Shaping People, Shaping Business

AUGUST 2018

TABLE OF CONTENTS

PREAMBLE	4
ALUMNI CHAPTERS – CERTIFICATION PROCESS TO VOTE.....	4
ALUMNI CHAPTERS – MINIMUM STANDARDS	4
ATTENDANCE AT THE CHAPTER CONGRESS MEETING AND COLLEGE OF LEADERSHIP.....	4
AWARDS POLICY	5
BOARD OF DIRECTORS: OTHER POSITIONS	5
BOARD OF DIRECTORS: TERM EXPIRATION.....	5
BOARD OF DIRECTORS: TERM VACANCIES	5
BOARD OF DIRECTORS/MT: TRAVEL.....	6
BOARD OF DIRECTORS/MT: VOTING ON MATTERS IN WHICH THEY MAY HAVE A FINANCIAL INTEREST ..	7
CHANGE OF POLICIES: METHOD TO HANDLE	7
CHAPTER CLOSING POLICY – FINANCIAL ASSETS.....	7
CHAPTER CLOSING POLICY – RETURNING PROPERTY OWNED BY ALPHA KAPPA PSI FRATERNITY, INC....	8
CHIEF EXECUTIVE OFFICER – GENERAL FUNCTIONS	8
COMMUNICATIONS – CIRCULARIZING MEMBERSHIP.....	9
COMMUNICATIONS – EDITORIAL POLICY OF “THE DIARY”	9
COMMUNICATIONS – ELECTRONIC MAIL POLICY	9
COMMUNICATIONS – MEETING MINUTES: DISTRIBUTION	10
COMMUNICATIONS – PUBLIC STATEMENTS OR RELEASE OF INFORMATION.....	10
COMMUNICATIONS – PUBLICATIONS AND MATERIALS.....	11
COMMUNICATIONS – WEB POLICY	11
CONFLICT OF INTEREST	11
CONVENTION COMMITTEES/STANDING COMMITTEES	12
DEFINITION OF GOOD STANDING	12
DISCIPLINARY PROCEDURES.....	13
DISCIPLINE OF MEMBERS – TEMPORARY REMOVAL FROM MEMBERSHIP	18
DISCIPLINE OF MEMBERS – STUDENTS EXPELLED FROM UNIVERSITY.....	18
DIVERSITY STATEMENT	18
FINANCIAL POLICY – ALUMNI DUES	19
FINANCIAL POLICY - APPROVAL OF BUDGET	19
FINANCIAL POLICY – BUDGET GUIDELINES.....	19
FINANCIAL POLICY – CAPITAL EXPENDITURES.....	20
FINANCIAL POLICY – CEO COMPENSATION	20
FINANCIAL POLICY – CHAPTER ACCOUNTS.....	20
FINANCIAL POLICY – CHECK SIGNING AUTHORITY	20
FINANCIAL POLICY – COLLECTION OF MEMBERSHIP DUES, FEES AND FORMS.....	20
FINANCIAL POLICY – CURRENCY	21
FINANCIAL POLICY – DEPRECIATION.....	21
FINANCIAL POLICY – EXCHANGE RATE FOR INTERNATIONAL STUDENT CHAPTERS	21
FINANCIAL POLICY – EXPENSE REIMBURSEMENT	21
FINANCIAL POLICY – INTERIM BUDGET ADJUSTMENTS.....	22
FINANCIAL POLICY – INVESTMENT INCOME.....	22
FINANCIAL POLICY – INVESTMENT POLICY.....	22
FINANCIAL POLICY – MEMBERSHIP CLEARANCE REPORTING.....	27
FINANCIAL POLICY – MEMBERSHIP RECORD REPORTING	27
FINANCIAL POLICY – MILEAGE REIMBURSEMENT.....	27
FINANCIAL POLICY – OUTSTANDING CHECKS	27
FINANCIAL POLICY – OUTSIDE PROFESSIONAL SERVICES	27
FINANCIAL POLICY – POLICY ON PUBLIC DISCLOSURE	28
FINANCIAL POLICY – PURCHASING	28
FINANCIAL POLICY – RESERVES.....	28

FINANCIAL POLICY – VOLUNTEER PURCHASE ORDERS	28
FRATERNAL POLICIES AND PROCEDURES	28
FRATERNITY ADVISORS – ATTENDANCE AT THE FRATERNITY ADVISOR CONFERENCE	30
FRATERNITY ANNIVERSARIES.....	31
INITIATION FEE WAIVER POLICY.....	31
INSTALLATION OF A CHAPTER	31
INSURANCE PREMIUM POLICY.....	31
LEAVE OF ABSENCE POLICY.....	31
LOGO POLICY	32
MAIL BALLOT POLICY.....	32
OFFICIAL SEAL, BADGE AND LOGO.....	35
PERSONAL LIABILITY OF OFFICERS AND DIRECTORS	35
POLICY AMENDMENT: NOTIFICATION.....	36
POLICY CHANGE RECOMMENDATIONS: REPORTING TO BOARD OF DIRECTORS.....	36
RECORD RETENTION SCHEDULE FOR ALPHA KAPPA PSI.....	37
REINSTATEMENT OF CHAPTERS SUSPENDED FOR FINANCIAL REASONS.....	38
REINSTATEMENT OF CHAPTERS SUSPENDED FOR NON-FINANCIAL REASONS.....	38
REINSTATEMENT POLICY FOR GRADUATED SUSPENDED MEMBERS WITH NO REINSTATEMENT TERMS	39
RIGHTS AND OBLIGATIONS – PROBATIONARY CHAPTERS	39
RIGHTS OF MEMBERSHIP	40
RISK MANAGEMENT – ALCOHOL AND DRUG POLICY.....	40
RISK MANAGEMENT – FIRE AND HEALTH SAFETY POLICY	42
RISK MANAGEMENT – HAZING POLICY	43
RISK MANAGEMENT – INVESTIGATIONS CONDUCTED BY OUTSIDE PERSONS	44
RISK MANAGEMENT – PUBLICATION OF INAPPROPRIATE MATERIAL POLICY	45
RISK MANAGEMENT – SEXUAL HARASSMENT POLICY	45
RITUAL POLICY	46
STUDENT CHAPTER ATTENDANCE POLICY	46
STUDENT CHAPTER EDUCATION PATHWAY POLICY.....	47
STUDENT MEMBERSHIP SUSPENSION FOR NON ATTENDANCE POLICY	47
WHISTLEBLOWER POLICY	47
BOARD OF DIRECTORS JOB DESCRIPTIONS.....	48
BOARD OF DIRECTORS COMMITTEE DESCRIPTIONS.....	51

Preamble

This statement of policy is to be used as guidance in establishing and maintaining procedures at all levels of the fraternity. In addition to the policies stated in this document, all other documents published by the Board of Directors shall be considered the policy of the Board, and may only be altered by the Board of Directors or another governing body, which is authorized by the Board to do so. These other documents include but are not limited to the “Bylaws for College Chapters,” the “PEP Manual,” and the “Employee Handbook.”

Alumni Chapters – Certification Process to Vote

The Board of Directors of Alpha Kappa Psi Fraternity shall certify Alumni Chapters to be eligible to vote in the Chapter Congress Meeting and Regional Meetings. They shall certify based upon predetermined qualifications as determined by the Board from time to time. Once the Board has certified an Alumni Chapter to vote, the Board of Directors shall allow said Alumni Chapter to vote in the next Chapter Congress Meeting and Regional Meeting. Alumni Chapters must certify annually.

Alumni Chapters – Minimum Standards

It shall be the policy of Alpha Kappa Psi Fraternity that all alumni chapters adhere to the minimum standards as outlined below. Failure to adhere to these minimum standards as of June 30 each year is cause for an alumni chapter to be reviewed by the Board of Directors and potentially closed.

- Alumni Chapters must have any combination of 15 dues paying members. All members must have been afforded alumni, faculty or honorary status by the fraternity.
- Chapters must remit franchise fee annually by the March 15th deadline.
- Chapters must remit roster and contact information as well as the Alumni Chapter Annual Report Form by May 15th.
- Alumni Chapters must hold activities at least 4 times annually. These activities should focus on social, professional, service and/or strengthening the relationship between the alumni chapter and any local student chapter(s) if available.
- Alumni chapters are required to submit any change to alumni chapter officers within 7 days after elections are held to the Heritage Center.

Attendance at the Chapter Congress Meeting and College of Leadership

It shall be the policy of Alpha Kappa Psi Fraternity that all student chapters have a delegate and an alternate delegate in attendance at the Chapter Congress Meeting and the College of Leadership so long as the “College” is held in the same week as the Chapter Congress Meeting; also known as the Convention.

The payment of the registration fees associated with each event shall be the responsibility of each chapter. Payment of the registration fees for the delegate and alternate delegate shall be made in four (4) equal installments over a two (2) year

period in accordance with a schedule established by the Chief Executive Officer. Each chapter shall contribute \$250.00 per semester to a Convention Savings Plan set up and maintained by the Heritage Center staff. Failure of the delegate and alternate delegate to be in attendance at both events shall not relieve the chapter of the responsibility for payment of the registration fees.

If the chapter registers and fails to have a delegate and an alternate delegate in attendance at the Chapter Congress Meeting and College of Leadership, or if the chapter fails to register, the chapter shall forfeit the entire Convention Savings Plan.

If a chapter fails to send a delegate and an alternate delegate to two consecutive Conventions, the chapter shall be placed on probation upon the approval of the Board and may face charter revocation. This policy starts with and includes the 2011 convention.

Awards Policy

It shall be the policy of Alpha Kappa Psi Fraternity that procedures for fraternity awards are published in the *Student and Alumni Awards Catalog*.

Board of Directors: Other Positions

An Alpha Kappa Psi Board Member may not hold a position on the Alpha Kappa Psi Foundation Board of Directors, the Alpha Kappa Psi Fraternity Management Team or any other volunteer position working with a student or alumni chapter.

Board of Directors: Term Expiration

A Director's term shall be considered expired at the conclusion of the summer meeting of the Board of Directors in the final year of their term.

The term of office for a new member of the Board of Directors shall commence at the conclusion of the summer meeting of the Board of Directors in the year in which their term shall commence.

Directors-elect should be known at least thirty (30) days prior to the annual meeting of the Board of Directors so the Director-elect can be invited to attend the annual meeting of the Board. However, unless that Director-elect is an incumbent Director, the Director shall not have the right to vote at the meeting.

Board of Directors: Term Vacancies

In the event of a vacancy on the board, a replacement candidate meeting the requirements for being a board member can fulfill the remaining term of the vacant position if approved by a majority of the board members using any of the approved ballot methods of the board.

Board of Directors/MT: Travel

Automobile Mileage

Automobile mileage driven for fraternity business will be reimbursed on the same basis as reimbursement provided other volunteers.

Airfare

Airfare is reimbursed at lowest available coach rate. When possible, all airline reservations should be made at least 30 days in advance.

Food

Meals will be reimbursed on the actual out of pocket basis according to the following guidelines:

- Breakfast - \$7.50
- Lunch - \$10.00
- Dinner - \$17.50

Meals not included in convention, Principled Business Leadership Institute or other meeting registration fees, will be reimbursed based on the above policy. Those meals during a board meeting or MT meeting that are not part of an organized program will be reimbursed on the same policy.

Tips and Gratuities

Tips and gratuities will be reimbursed on an actual out of pocket basis. The following are provided as guidelines for tips and gratuity expenditures:

- 15% for meals
- \$5.00 per day for miscellaneous items
- Convention (i.e. that which is conventional)

Convention

The convention registration fee will be waived for each member of the Board of Directors upon completion of a minimum of 4 hours of volunteer work on-site at the event. These hours are exclusive of time spent serving on a committee or as a speaker at the event. The convention registration fee will be waived for each member of the Management Team upon completion of a minimum of 2 hours of volunteer work on-site at the event, participation in the chapter congress meeting and hosting a regional caucus. These hours are exclusive of time spent serving on a committee, or as a speaker at the event.

Motel/Hotel Rooms

Lodging for Board of Directors or MT meetings and conventions will be reimbursed on a double room basis commencing the night preceding the first scheduled activity through the night of the adjournment of the meeting and/or convention. Those individuals requesting a single room may do so, but will be responsible for payment of ½ the rate. During the convention, the only individuals to be provided a suite will be the chairman of the Board of Directors and the president. Any other member of the board or MT requesting a suite will bear the additional expense over room allowance. Other travel policies apply to convention.

Taxi/Shuttle Van

Out of pocket limousine or taxi fares will be reimbursed. Shuttle vans should be used when practical.

Telephone

Out of pocket costs for long distance charges relating to fraternity business will be reimbursed but should not exceed \$10.00 per day.

Entertainment

All entertainment expenses will be borne by the individual and not the fraternity. This includes the purchase of alcoholic beverages.

Clothing

At some fraternity functions, the dress may be formal. The fraternity will not bear the expense for a board or MT member's tuxedo or evening gown. With regard to valet services, the fraternity will not be responsible for any valet charges incurred as a result of travel.

Board of Directors/MT: Voting On Matters in Which They May Have a Financial Interest

It shall be the policy of Alpha Kappa Psi Professional Business Fraternity that members of the Board of Directors or MT shall abstain from voting upon matters whenever:

- The member personally has extended or guaranteed a loan to the Chapter (or Chapter Corporation), or
- The matter being voted upon may have a significant effect upon the financial interests of the member, and
- The amount outstanding on such loan, or the liability of such member upon such guarantee, exceeds \$1,000.

This is a statement of policy only and it is expressly intended that no contract, action or transaction shall be void as a result of this policy.

Change of Policies: Method to Handle

Any Brother, Chapter, or other legal entity of the fraternity may submit proposals for policy changes to the Heritage Center. These proposals must be in writing and as complete as possible. All such requests will be considered by the Board of Directors at its next scheduled meeting.

Chapter Closing Policy – Financial Assets

Upon the closing of a chapter, the chapter shall submit any remaining funds left in its account(s) to Alpha Kappa Psi Fraternity, Inc. All amounts submitted will be used to satisfy any debts owed to the fraternity by the chapter, including any previously written off amounts. Any amount less than \$750 will be recognized as collection revenue and transferred to the general fund. If the amount remaining is in excess of

\$750, that amount will be held for a period of 5 years to help defray the costs of re-opening the chapter, with the remaining amount returning back to the chapter upon chartering. If, after a period of 5 years, the chapter remains closed, the amount left in the closed chapter escrow payable account will be transferred to the general fund and recognized as revenue upon approval of the BOD.

Chapter Closing Policy – Returning Property owned by Alpha Kappa Psi Fraternity, Inc.

Upon the closing of a chapter, the chapter must return all property of Alpha Kappa Psi Fraternity Inc. to the Heritage Center. Property of Alpha Kappa Psi Fraternity Inc. includes ritual robes and regalia, all copies of the *Ritual of Alpha Kappa Psi* and the chapter charter.

Chief Executive Officer – General Functions

The Chief Executive Officer, individually, is the Chief Staff Executive, and he/she:

- Recommends general goals and long range planning issues for Board of Directors consideration.
- Plans and recommends programs for each 2 year period and such revisions as may be needed every 6 months.
- Recommends budgets based on the programs adopted.
- Adjusts programs to the budget in the light of priorities approved by the Board of Directors.
- Hires the staff needed to implement the programs.
- Motivates staff, through consultation, to carry out delegated assignments and responsibilities. (Each is held accountable for results to the Executive; each participates in decision making.)
- Controls operations by appraising and evaluating the work of staff without close personal supervision and by establishing standards by which each staff member may measure and report on his/her own progress.
- Introduces new activities, concepts, programs and approaches to encourage and provide a release of the creative abilities of the staff.
- Makes decisions, selecting from alternatives presented by staff, with supporting data and recommendations.
- Effects improvements and methods by analyzing problems and devising better methods.
- Reports progress periodically to the Board of Directors.
- Takes corrective action if progress is regarded as unsatisfactory.
- Establishes remuneration schedule for the staff.
- Serves as an official spokesperson for the fraternity and foundation.

Communications – Circularizing Membership

The Chief Executive Officer may authorize the circularizing of the membership for services and products so long as they are in good taste and consistent with the vision of the Fraternity.

Communications – Editorial Policy of “The Diary”

The primary focus of the editorial content of *The Diary* is on professional development for alumni and student members and information of interest to Alpha Kappa Psi alumni. Student and Chapter news should be limited in *The Diary* and will only be included when it is of significance, use, or interest to the entire organization. It is the intent of the fraternity to provide for all news that is a benefit to our members; however, at least 65% of the content of each issue will be targeted for alumni members.

Communications – Electronic Mail Policy

The following Electronic Mail Policy (E-mail Policy) covers any staff or volunteer position within Alpha Kappa Psi Fraternity when conducting fraternity related business. Volunteer positions would include, but not limited to Board of Directors, Management Team, committees, task forces, or any other individuals conducting business in the name of Alpha Kappa Psi.

The most sustainable and productive E-mail policies are those that give appropriate respect to our members’ desire for and expectations of privacy. It also should provide for responsible and thoughtful procedures when legal obligations or business needs suggest that some invasion of those privacy interests is warranted.

Basically, the rules of common courtesy and consideration of others apply to the use of E-mail amongst our members. The major underlying principle is that E-mail should be held as much as possible to the principles that are normally associated with the U.S. Postal Service.

Fraternal E-mail should not be used for illegal or wrongful purposes. This includes an understanding of privacy, universal service, as well as freedom from fraud and harassment. Added to this understanding is a plea to avoid the distribution of junk mail and unauthorized solicitation of our members. Alpha Kappa Psi Members may not use E-mail messages to infringe the copyright or other intellectual property rights of third parties, or to distribute defamatory or fraudulent messages.

Listed below are some guidelines for our E-mail usage. This is, by no means, a list to cover all situations. However, this list will cover most situations encountered by our members while conducting fraternity related business.

1. Posting of chain letters is unacceptable
2. Do not Spam or send mass E-mail unless part of an E-mail group formed for just such purpose

3. If requested not to E-mail to an address, immediately stop
4. The use of offensive, insulting or abusive language is forbidden
5. The transfer of sexually explicit images is forbidden

Communications – Meeting Minutes: Distribution

To promote and enhance communication within the fraternity, the minutes of all Executive Committee, Board of Directors, Management Team Officer, or Management Team meetings (including conference calls) are to be distributed to all Board and Fraternity Management Team Members within 10 business days of the meeting or call.

Communications – Public Statements or Release of Information

It is the policy of Alpha Kappa Psi Professional Business Fraternity to furnish information about the fraternity and its activities to members and the general public within the limitations imposed by legislation, ethics, private membership (rituals), and the regulations of the Internal Revenue Service; and to cooperate with representatives of all communications media and Colleges/Universities officials.

News Releases

All news releases, feature stories, and/or official fraternity statements are prepared by the Heritage Center staff for distribution to newspapers, magazines, radio and television.

Emergency Situations

Upon learning of the occurrence of an emergency serious enough to evoke public interest, the Chief Executive Officer (or his designee) shall, as quickly as possible, collect all available information concerning the occurrence and notify all appropriate persons. He will also coordinate the release of information to news media representatives. Other members of the fraternity should be cautioned not to answer questions from news media representatives, unless they have clearance.

The Chief Executive Officer (or his designee) shall be the official spokesman for the fraternity in response to news media queries. However, members of the Board of Directors, other fraternity board and committee members, and local advisors may be contacted by news media personnel.

Insofar as possible, responses to news queries and the release of pertinent information should be handled by the following individuals, in order:

1. Chief Executive Officer
2. Chairman of the Board
3. President
4. Vice Chairman
5. Fraternity Officers
6. Secretary of the Board
7. Treasurer of the Board
8. Other Board Members

9. Regional Directors
10. Section Directors
11. Chapter Advisors

Unless prior clearance has been given and consultation regarding all events surrounding the emergency or incident has been received, inquiries from media representatives should be referred to the Chief Executive Officer. In all cases, the Chief Executive Officer should be notified of any direct media contact.

Communications – Publications and Materials

Reproduction of manuals and publications of the fraternity, including *The Diary*, without express permission from the Chief Executive Officer is expressly prohibited.

Communications – Web Policy

The Chapters of Alpha Kappa Psi are encouraged to develop web sites, which enhance the communications and public image of their chapter and the fraternity.

The contents of a chapter or regional home page must be maintained regularly, must contain appropriate content, and must be in good taste. Web sites may not contain inappropriate language; offensive images; promote the use of illegal drugs; encourage the use of alcohol; or depict races, cultures, religions, or any person in a manner that is demeaning.

On a regular basis, Regional Directors will be asked to review chapter web sites to determine if their links to the fraternity web site should be maintained or removed.

Conflict of Interest

Alpha Kappa Psi has a responsibility to assure its chapters and members, officers, employees and the general public that there is a high degree of integrity and objectivity maintained in transacting its business.

In carrying out their responsibilities to the fraternity, all employees, officers, Board members, MT members, and other volunteers are expected to refrain from establishing relationships and/or engaging in activities which could affect their impartiality or compromise their ability to freely accomplish their functions in the best interest of the fraternity, or which would imply fraternity sponsorship or sanction of any activity not directly related to its operation. If such a situation exists, the person must disclose the relationship to the Chief Executive Officer and the Board of Directors. After full disclosure the Board of Directors shall vote to determine the appropriate action for the fraternity. If the person is a member of the Board then the person shall not be present to vote.

Therefore, every employee, officer, Board member, MT member or other volunteer, who has a responsibility for taking actions on behalf of Alpha Kappa Psi, or any of its Chapters, must avoid any arrangement, agreement, investment or other activity of any

sort for personal gain which could be construed as being contrary to the fraternity's best interest.

Therefore, every employee, officer, Board member, MT member who has a responsibility for taking actions on behalf of Alpha Kappa Psi, or any of its chapters, shall sign a statement which affirms that such person –

1. Has received a copy of the conflict of interest policy,
2. Has read and understands the policy,
3. Has agreed to comply with the policy, and
4. Understands that the fraternity is a non-profit organization and that in order to maintain its federal tax exemption it must engage primarily in activities which accomplish one or more of its tax-exempt purposes.

Convention Committees/Standing Committees

All committees at any Convention shall be composed of those members (if any) of the corresponding Fraternity Standing Committee (FSC) in attendance at the Convention, plus sufficient other registered convention attendees to provide for regional representation (based upon recommendations received in advance from the Regional Director, with the actual assignments made by the President).

If the chairperson of the FSC is present, he/she shall serve as chairperson of the committee at the convention. If the chairperson of the FSC is absent from the convention, the President shall appoint an acting chairperson to serve for the duration of the convention.

If there is any committee(s) required at the fraternity convention that does not have a corresponding FSC and is not covered by other provisions of the Constitution and Statutory Codes, the President shall appoint both the chairperson(s) and the members.

In the event a committee is under the purview of the Board of Directors, "Chairman" shall be substituted in the above text for "President."

Definition of Good Standing

Good standing shall be defined as follows:

1. *Student Members* – All fees, dues, fines, etc. paid within 30 days of due date and contributing to the growth and well-being of the local chapter and the fraternity by attending chapter events as required and fraternity events as able. Any member who has been suspended shall not be considered to be in good standing until the suspension is lifted
2. *Alumni Members* – Contributing to the success of the fraternity by joining the Alpha Kappa Psi Alumni Program (joining an Alumni Chapter or becoming a Life Loyal member) and attending local and fraternity events as able.

3. *Faculty and Honorary Members* – Contributing to the success of the fraternity by attending local chapter and fraternity events as able.

Disciplinary Procedures

Judiciary Committee – Duties and Appointment

The Judiciary Committee shall be empowered by the Board of Directors to review any action by, of, or between chapter(s), brother(s), pledge(s), or guests (members may be held accountable for the actions of their guests) which it deems to be a violation of the *Constitution, Statutory Code, Board of Directors' Statement of Policy* and other governing documents, or generally inappropriate behavior detrimental to the reputation of Alpha Kappa Psi or that endangers the continued smooth operation of the fraternity.

The Judiciary Committee is tasked with serving as a consultant to any chapter disciplining its members according to the fraternity's governing documents; serving as an investigative body for any cases in which the chapter is unable or unwilling; serving as the investigative body for any matters involving a student or alumni chapter, member, volunteer or any non-chapter affiliated member; providing ongoing review of fraternal governing documents pertaining to discipline to ensure their integrity and consistency; and at its discretion, reviewing cases which were adjudicated by other parties. When serving as an investigative body, the Judiciary Committee shall ensure that a complete investigation has been conducted, including a determination of guilt, and imposing an equitable sentence when warranted.

The Judiciary Committee consists of members appointed by the Board of Directors. These members will serve the committee as general committee members. The committee shall recommend a chairperson to the Chairman of the Board of Directors for appointment.

Any sanctions and/or terms of probation resulting from a finding of "in violation of" on the part of a chapter or individual will be levied by the Chief Executive Officer, or his designee, in conjunction with the Chairman of the Judiciary Committee. Such sanctions shall carry the full weight of the Board of Directors unless appealed to the Board of Directors.

Judiciary Committee – Expenses

Members of the Judiciary Committee or other parties charged with the responsibility of investigation allegations against members or chapters will be reimbursed in accordance with applicable fraternity policy for any expenses incurred during the course of the investigation. In the case of chapter investigations, these expenses shall be borne entirely by the chapter, if found "in violation of". In all other cases, expenses will be recovered wherever possible.

Disciplinary Procedure – Student Member

Allegations against a student member shall be in writing and shall specify in detail each alleged offense, the time and place of the commission thereof, witnesses, and the circumstances. These allegations will be submitted to the investigative body (including but not limited to a member of the chapter's executive committee, regional management team, judiciary committee, Heritage Center staff, or Fraternity Board of Directors). Upon the receipt of allegations, the investigating body, as identified below, shall serve written notice by both first class mail and email requesting that said member(s) appear at a specified time and place or submit a written statement to answer same. The member(s) shall be given at least seven (7) calendar days advance notice of the hearing. After the final determination, the accused will also be notified of the imposition of punishment no less than five (5) calendar days prior to the effective date of the punishment.

Once charges are filed the following process is followed:

1. Is the chapter willing and able to investigate (and apply disciplinary action if necessary) without conflict? If yes, notify the Judiciary Committee of the chapter's intent and follow to step 3. If no, notify the Judiciary Committee of the chapter's intent and go to step 2.
2. Is the Regional Director willing and able to appoint a committee to investigate (and recommend disciplinary action if necessary) without conflict? If yes, Regional Director appoints a committee to investigate, notifies the Judiciary Committee of the Regional Director's actions and intent, and then follow to step 3. If no, the Regional Director will forward the charges to the Judiciary Committee for investigation following the policy entitled **"Disciplinary Procedure - Chapter."**
3. An investigation shall be conducted by Chapter Executive Committee (EC), Chapter Judiciary Board (CJB), or Regional Director appointed committee (RDA). Investigation guidelines can be found in the **"Judiciary Committee Operations Manual."** In the event that more than one member is among the accused, each member's violation(s) should be considered separate, unless the judgment of the committee is otherwise noted.
4. The investigation committee (EC, CJB, or RDA) will determine if alleged charges are substantiated.
 - a. If alleged charges are substantiated proceed to Step 5.
 - b. If alleged charges are not substantiated, a summary of the allegations, actions taken by the chapter, and an explanation of the investigation committee's rationale regarding the allegations must be forwarded to the Judiciary Committee chair and Heritage Center. These must be forwarded within ten calendar days of the charges being found not substantiated.
 - c. Upon the introduction into evidence of a properly certified copy of the conviction of any accused member of any felony related to the charges in question by any court of competent jurisdiction or any college or university disciplinary proceeding relating to said charges, it shall be the option of the investigating body to find the accused "in violation of" without further testimony.
5. The investigation committee (EC, CJB, or RDA) shall determine disciplinary action. The following rules apply to voting on the disciplinary action within the committee:

- a. Suspension or Expulsion- committee must pass disciplinary action with a unanimous vote.
 - b. All other discipline – committee must pass disciplinary action with a majority vote.
- 6. In cases when the EC or CJB are the investigative body, a motion must be made in the chapter meeting to ratify the committee’s verdict and discipline after disciplinary action has been approved by the investigating committee. To approve the motion, a three-fourths (75%) vote of the chapter present and in good standing is required for suspension or expulsion, whereas a majority vote of the chapter present and in good standing shall be required to approve all other types of disciplinary action.
 - a. If motion is approved proceed to Step 7.
 - b. If motion is not approved the chapter will then debate disciplinary action and propose (and approve) new disciplinary action. The chapter’s deliberations are to be confined to appropriate discipline commensurate with the conviction, not guilt or innocence of the defendant (the power to substantiate charges rests with the investigation committee). Once new disciplinary action has been approved proceed to Step 7.
 - c. Any member expelled or suspended shall automatically be removed from any office or position held. Members found “in violation of” of lesser offenses shall be subject to removal from office as determined by the investigating party and included in the motion presented to the chapter so long as the period in which the convicted member may not hold office shall not conflict with the provisions set forth in Caput II Section 3D of the Statutory Code.
- 7. In cases when an RDA is the investigative body, disciplinary hearing findings will be submitted to the Judiciary Committee for review and approval of disciplinary action.
- 8. If the disciplinary action is expulsion the case details must be forwarded to the Board of Directors for review. (See **“Disciplinary Procedure – Board of Directors Review”**). If the disciplinary action is not expulsion then the punishment is enacted and process ends. All documentation of the proceedings shall be kept on file with the chapter and a copy forwarded to the Judiciary Committee.
- 9. If charges are a violation of the *Board of Directors Statement of Policy* regarding risk management (Drug and Alcohol, Hazing, Publication of Inappropriate Material, Sexual Harassment) the case documentation must be forwarded to the Judiciary Committee for further review. (See **“Disciplinary Procedure - Further Judiciary Committee Review”**)

For appeals see **“Disciplinary Procedure – Appeals”**

Disciplinary Procedure – Non-Student Member

Charges preferred against an alumni, faculty, or honorary member shall be in writing and shall specify in detail each alleged offense, the time and place of the commission thereof, witnesses, and the circumstances. Upon the receipt of formal charges, the investigating body, as identified below, shall serve written notice by first class or certified mail requesting that said member(s) appear at a specified time and place or submit a written statement to answer same. The member(s) shall be given at least

fifteen (15) days advance notice of the hearing. After the final determination, the accused will also be notified of the imposition of punishment no less than five (5) days prior to the effective date of the punishment. Once charges are filed the following process is followed:

1. If the alumni is under jurisdiction of an alumni chapter see Policy **“Disciplinary Procedure – Student Member.”**
2. If the alumni is not under jurisdiction of an alumni chapter follow **“Disciplinary Procedure – Chapter.”**

Disciplinary Procedure – Further Judiciary Committee Review

If preferring charges against a student or alumni member is a violation of the *Board of Directors Statement of Policy* regarding risk management (Drug and Alcohol, Hazing, Publication of Inappropriate Material, Sexual Harassment) the Judiciary Committee must receive all documentation regarding the proceedings for further review. If the Judiciary Committee rules that a further investigation is warranted the process will continue from Step 1 in the **“Disciplinary Procedure – Chapter”** policy.

Disciplinary Procedure – Chapter

Allegations against a chapter shall be in writing and shall specify in detail each alleged offense, the time and place of the commission thereof, witnesses, and the circumstances. This policy statement covers discipline of chapters for any reason, including but not limited to: financial delinquency, hazing, violations of the alcohol or substance abuse policy, or other issues which warrant investigation and action by the fraternity.

Upon the receipt of formal charges, the investigating body, as identified below, shall serve written notice by first class or certified mail notifying the chapter of the receipt of alleged violation(s) and successive steps in the investigation process. The Judiciary Committee may, after initial review of the charges, offer the chapter an Administrative Judiciary Process as outlined in the **“Judiciary Operations Manual.”** If a chapter does not qualify for the Administrative Judiciary Process or does not accept this offer, the following process is followed:

1. In cases involving chapter-wide investigations, the Judiciary Committee will supervise and appoint the investigating party. One individual from the Judiciary Committee shall be designated as chairman of the particular investigation’s committee. The committee chairman shall preside at the meetings of the committee and have overall responsibility for the management of the committee’s work. In the conduct of its mission, the committee is entitled to review any and all record of the Chapter and shall interview any witness(es) it deems germane or necessary. The investigating committee shall determine the most efficient and effective means of conducting the investigation.
 - a. Additional Findings: If, during the course of an investigation, the committee discovers additional information regarding violations of the *Constitution and Statutory Code*, Ritual, or other fraternity policy, and the circumstances warrant such action, the committee may level charges against said member(s). These further charges will be handled by the

members of this investigating committee or other members of the Judiciary Committee in accordance with this policy.

- b. Upon the introduction into evidence of a properly certified copy of any college or university disciplinary proceeding relating to said charges, it shall be the option of the investigating body to find the accused in violation of the corresponding fraternity policy without further investigation.
2. At the conclusion of the investigation, the committee shall issue a report of its findings to the Chief Executive Officer. If the committee determines that the chapter as a whole is “in violation of” the *Constitution and Statutory Code*, *Ritual*, or fraternal policy, it shall recommend that sanctions should be levied against the Chapter. A copy of this report shall also be forwarded to the Heritage Center for distribution to the appropriate parties.
 3. See the “Disciplinary Procedure – Review” policy.
 4. For appeals, see “**Disciplinary Procedure – Appeals**”

Disciplinary Procedure – Review

1. In proceedings resulting in expulsion, the Board of Directors must review the investigation documentation as outlined in Step 7 of the “**Disciplinary Procedure – Student Member**” policy. The Board of Directors will review the documentation as submitted by a chapter or the Judiciary Committee.
2. The Board of Directors will decide whether to affirm the expulsion as recommended by a chapter or the Judiciary Committee.
 - a. If the expulsion is upheld, the punishment is enacted and the process ends.
 - b. If the expulsion is rejected:
 - i. The Board of Directors may levy a lesser or no punishment and the process ends.
 - ii. The Board of Directors may remand the expulsion back to the chapter (return to step 6b of the “**Disciplinary Procedure – Student Member**” policy) or the Judiciary Committee (return to step 1 of the “**Disciplinary Procedure – Chapter**” policy).

In all other matters, the Chief Executive Officer must review the investigation documentation submitted by the Judiciary Committee as outlined in step 2 of the “**Disciplinary Procedure – Chapter**” policy.

Disciplinary Procedures – Appeals

Disciplined members or chapters may appeal the decision. Appeals may only be considered as the result of material procedural errors. A conviction may be overturned if the discovery of a material procedural error may result in a new verdict should this evidence be presented at rehearing. Material procedural errors include but are not limited to: process or procedural errors or the discovery of evidence or witnesses which were not available or presented at the original hearing. Appeals must be made in writing within thirty (30) calendar days of the effective date of conviction. The Board of Directors retains the authority to accept appeal requests after thirty calendar days have elapsed since the effective date of conviction. If the original decision is overturned, the case will be remanded to the proper party for rehearing.

Members tried by a chapter may appeal to the Judiciary Committee. The decisions of the Judiciary Committee may be appealed to the Board of Directors.

Members or chapters who have been found “in violation of” as the result of an investigation by the Judiciary Committee may appeal to the Board of Directors.

Disciplinary Procedures – Cost of Action

In the event the Fraternity incurs cost for an action as a result of an incident by a chapter or its members, the Board of Directors may assess a part of all of the cost incurred back to the chapter. This may include attorney fees, settlement cost, or any other cost associated with the incident.

Discipline of Chapter Officers – Removal from Office

At his or her discretion, the Chief Executive Officer may remove a chapter officer(s) for disciplinary reasons from an elected or appointed position after guilt has been established and in cases not involving expulsion, suspension or termination of membership. This sanction may be imposed after a review of facts including, but not limited to, the following: the nature of the offense(s), aggravating circumstances, any recommendation from the investigating and/or adjudicating party, the officer’s position, and the officer’s direct or indirect influence upon the chapter’s continued operation.

Discipline of Members – Temporary Removal from Membership

Prior to determination in a disciplinary matter, and upon request by the Judiciary Committee, the Chief Executive Officer may temporarily remove a member and preclude said members for a stated period of time from activities and meetings of any body of the fraternity. This should be done as an intervention as a matter of safety and/or well-being of the said member, the chapter and/or fraternity.

Discipline of Members – Students Expelled from University

If a member is expelled from a university for a behavioral issue, the Judiciary Committee will automatically convene a hearing between members of the Judiciary Committee and the expelled brother. Failure to appear will generally result in a recommendation for removal of membership

Diversity Statement

Alpha Kappa Psi’s membership is based on mutual respect, tolerance and acceptance of others without bias. We work to help each other emulate our values of brotherhood, knowledge, integrity, service and unity.

Financial Policy – Alumni Dues

The Board of Directors shall establish dues and fees for annual alumni program membership.

Alumni Chapters

The dues structure for alumni chapters shall be as follows:

- Alumni chapter charter fee - \$100, with the franchise fee waived for the first fiscal year

Financial Policy - Approval of Budget

The Board of Directors shall adopt the annual budget of the fraternity at its annual meeting. The Board of Directors may from time to time adopt revisions to the annual budget during the fiscal year.

Financial Policy – Budget Guidelines

The Board of Directors, in its fiduciary capacity, must approve a budget for the Fraternity annually. The following guidelines are promulgated to assist the Management Team in developing a budget.

1. Revenue must equal or exceed expenses.
2. Regional Budgets must be calculated based on the Regional Budget Formula adopted by the Board of Directors.
3. Pledge and initiate revenue must be based on a marketing plan, which demonstrates growth as its objective.
4. Management Team expenses may not exceed ten (10) percent of the total expenses.
5. Board of Director expenses may not exceed one (1) percent of the total expenses.
6. Regional Directors may use their discretion in the allocation of funds from the Regional budget except that any visit or trip within 40 miles of the individual's home will not be subject to reimbursement.
7. Committee budgets must reflect the same as above relative to distance.
8. Training for staff and volunteers must be included in the budget.
9. Depreciation must be expensed in the budget.
10. Sufficient funds must be allocated to carry the items included within the Strategic Plan.
11. Sufficient funds must be allocated for convention/conferences, Board and MT meetings and conference calls.
12. Sufficient funds must be allocated to pay the mortgage, taxes, insurance and other expenses associated with operating the Heritage Center building.

Financial Policy – Capital Expenditures

The following shall be the policy with regard to capital expenditures:

- Capital expenditures up to a maximum of \$5,000 shall be authorized by the Chief Executive Officer.
- Capital expenditures up to \$10,000 shall be made under a recommendation by the Chief Executive Officer and approval of the Chairman of the Board of Directors. Maximum for any given year shall be \$20,000.
- Capital expenditures of over \$10,000 shall require the approval of the Board of Directors.

Financial policy – CEO compensation

The Executive Committee of the Board of Directors shall be responsible for determining the compensation package of the CEO. Total compensation could include, but is not limited to, base salary, bonus, fringe benefits, and deferred compensation. At least every five years the Executive Committee shall perform a compensation study using external market data. Compensation paid must fall within the IRS requirements. All documentation of decisions made by the Executive Committee shall be filed with the chief accounting officer of the Fraternity and maintained within the requirements of the document retention policy.

Financial Policy – Chapter Accounts

It shall be the policy of Alpha Kappa Psi Fraternity that all student chapters be held liable for all merchandise or miscellaneous goods or services purchased by any recognized chapter officer. Every chapter shall also be held jointly liable, with any student member, for the registration fees to any Fraternity event.

Financial Policy – Check Signing Authority

The Chief Executive Officer is authorized to be the sole signatory on checks drawn against Fraternity accounts in amounts of \$15,000 or less. Checks drawn against Fraternity accounts in amounts over \$15,000 must be signed by, or have written approval on file from, any two of the following officials: Chief Executive Officer, President, Chairman of the Board, or Executive Committee Members.

Financial Policy – Collection of Membership Dues, Fees and Forms

The Chief Executive Officer, Managing Director of Operations and the Fraternity Officers shall formulate an administrative policy for the collection of membership dues, fees and forms.

Financial Policy – Currency

In order to provide a fair and equitable payment policy, all payments to Alpha Kappa Psi Professional Business Fraternity shall be remitted in US currency, drawn on a US bank.

Financial Policy – Depreciation

The depreciation policy of Alpha Kappa Psi Professional Business Fraternity shall be as follows:

- Items with a value of \$2,000 or more shall be depreciated.
- Depreciation on buildings and land shall not exceed 40 years.
- Depreciation on computer equipment shall not exceed 5 years.
- Office equipment and other items shall be depreciated on a 3, 5, 7 or 10 year basis depending on each item. In no case, however, shall a period exceed 10 years.
- Depreciation shall be done at $\frac{1}{2}$ of 1 year for the first year and the remainder divided equally along the remaining years of the depreciation.

Financial Policy – Exchange Rate for International Student Chapters

The Chief Executive Officer shall set exchange rates for student chapters located outside the United States twice each year to provide for financial stability in international student chapters.

Financial Policy – Expense Reimbursement

- Expenses for any given fiscal year may not exceed the budgeted line item. Expenses submitted after an approved budget line item has been reached will be returned to the individual UNPAID.
- All expenses for a given fiscal year must be turned in by the fifteenth day of the month following the close of the fiscal year. Expenses received after that date will be returned UNPAID.
- All items over \$10.00 must be accompanied by a receipt.
- Expenses must be submitted on an approved expense form provided by Heritage Center.
- Telephone call reimbursement is made by submitting a copy of the monthly telephone bill with all fraternity calls highlighted and the total on the expense report form.
- Expenses received by Wednesday of a week will usually be mailed on Friday of the same week, cash available.

- Mileage will be reimbursed at a rate to be determined as outlined in the “**Fiscal Policy – Mileage Reimbursement.**”
- Expenses must be submitted within 60 days of incurring them if reimbursement is expected.
- Expenses under \$20 will not be reimbursed until the total expenses owed to the individual exceed \$20, or the expenses were incurred more than 30 day earlier. This does not prevent any volunteer from being reimbursed.

Financial Policy – Interim Budget Adjustments

Once the Board of Directors has approved the annual operating budget of the fraternity, subsequent changes to that budget shall require approval as follows:

- Program changes (additions, deletions, or modifications) shall be approved only by the Board of Directors.
- Non-Program changes (plus or minus), whether singular or cumulative, to total revenue or total expenses, or any of the major revenue and expense categories shall require approval as follows:
 1. Up to ten percent - Chief Executive Officer
 2. Over ten percent - Board of Directors

Financial Policy – Investment Income

Moneys, corpus, and interest derived from the investments of the fraternity shall be set aside for educational, charitable, and scientific purposes as defined in Section 512(a)(3)(b) of the Internal Revenue Code of 1986, as amended.

Financial Policy – Investment Policy

The guidelines that follow are dynamic in nature, meaning that they should be capable of growth and change. They represent the current consensus of the Board of Directors’ philosophy on the investment of funds. This statement should be reviewed on an annual basis to assure that it continues to reflect the Board’s attitudes.

Financial Policy – Investment Policy Purpose

This policy will provide:

- The general responsibilities of the Board of Directors and the investment manager,
- The philosophy to be followed in management of the fund,
- Investment performance guidelines and objectives,
- The basis for evaluating investment results, both in objective and subjective terms, and
- Criteria for evaluation of the current investment manager and the basis for selection of possible alternative investment managers in the future.

Responsibilities

Responsibilities for the Board of Directors of Alpha Kappa Psi

The ultimate responsibility for the satisfactory investment performance rests with the Board of Directors of Alpha Kappa Psi Fraternity. This responsibility is best exercised by managing the investment manager rather than being the investment manager.

The expertise involved in the determination of investment strategy and security selection must lie with the manager and not with the Board. The Board of Directors will best exercise its responsibilities by:

- Setting guidelines and objectives as stated herein,
- Selecting qualified managers,
- Communicating closely with those responsible for investment results,
- Monitoring performance to ensure that policy guidelines are adhered to and objectives are being met, and
- Taking appropriate action if objectives are not being met.

The Board of Directors may form an Investment Committee to assist in the performance of the above-outlined duties.

Responsibilities of the investment manager

The assets are to be managed in accordance with the objectives and guidelines expressed herein. The investment manager is charged with optimizing the investment return within these guidelines. A manager is defined as:

- A company whose sole purpose is to act as an independent money manager,
- A trust department or division of a commercial bank,
- A mutual fund as defined by the Investment Co. Act of 1940, or
- A registered brokerage firm.

Statement of Philosophy

General Philosophy

Assets of this plan shall be invested primarily for capital appreciation with a secondary objective of current income. However, the Board places an overriding emphasis on capital preservation to ensure the portfolio value is protected in declining markets. These assets are to be invested for the greatest total return within the fraternity's philosophy. The need for cash reserves should not be the criteria in determining the overall asset allocation of the portfolio since there should not be unexpected liquidity needs.

Diversification

It is expected that the investment manager will diversify the investment of the fund to minimize the risk of large losses. The fraternity expects to be invested in a wide range of equities and fixed income securities and cash or money market funds in proportions to be determined by the investment manager within the parameters set forth by the Board of Directors. The portfolio should be further diversified by market capitalization as well as by style of investing (i.e., growth vs. value).

Attitude toward Risk

The fraternity recognizes that risk and potential for volatility of asset values are always present with all types of investment vehicles. Extreme levels of risk are to be avoided in all asset classes. The level of risk should be proportionate with achieved returns over a trailing 3-year period.

Asset Allocation

It is expected that the manager balance the portfolio between equities, fixed income, and cash instruments, depending on market conditions to achieve the fraternity's expected returns over time. Although the fraternity has no set allocation, the Board of Directors expects the manager maintain appropriate levels relative to a rising or falling market. At least 20% of the portfolio must be invested in fixed-income securities, and at least 20% of the portfolio must be invested in equity securities.

Secondary consideration is given to the risk of loss of opportunity (that is, being invested in cash reserves during a rising market) over market volatility loss (that is, being invested too heavily in assets that can fluctuate widely during declining markets). The portfolio should be structured so that during a favorable investment environment, growth of asset value is optimized.

It is equally important that the investment manager be responsive and adaptable to changing conditions that may arise in an unfavorable investing environment. During these times, it is imperative that the investment manager changes the asset allocation of the portfolio (fixed vs. equity, growth vs. value) in order to minimize the effect of declining securities and maximize preservation of capital (i.e., defensive posture).

Investment Guidelines for the Equity Portfolio

Diversification

The stocks held in the equity portfolio should be adequately diversified to avoid large losses in individual positions that will adversely impact the asset value of the equity portfolio. The investment manager should be able to select securities from a variety of better performing industries. Individual securities shall not comprise more than five percent of the equity portion of the portfolio. Any one industry or sector shall not comprise more than twenty percent of the equity portion of the portfolio.

The Board recognizes the value in diversifying among styles such as value and growth. It would be expected the portfolio manager would always have some exposure to each. At least 27% of the equity allocation must be placed with a "growth" manager and at least 27% of the equity allocation must be placed with a "value" manager. With this method it is understood that the manager will at various times, need to have cash in the portfolio available for the correct time to invest. This will allow for easier monitoring of growth and value minimums. The portfolio manager may utilize an Exchange Traded Fund (ETF) as a substitute for value, growth, industry, or sector stock exposure.

Investment Universe

Equity investments and fixed income investments are limited to securities listed on the recognized domestic and foreign exchanges.

Investments can include domestic and foreign stocks, bonds, preferred stocks, warrants, ETFs (Exchange Traded Funds) closed- and open-end mutual funds, cash and cash equivalents, REITs (Real Estate Investment Trusts), and Commodity Trusts or Commodity funds, Private Equity Funds, and Hedge Funds or Managed Futures. Hedge Funds are limited to the fund of funds approach. It is expected that the list of acceptable investment choices will expand in the future – as more options become available as the investment portfolio grows. Private Equity and Hedge Fund investments are exempt from the requirement regarding the listing of investments on recognized domestic and foreign stock exchanges.

Diversification and Alternative Investments

When utilized, Commodities, Private Equity, and Hedge Funds each shall not exceed more than 20% of the portfolio in the aggregate at the time an investment is purchased.

Investment Guidelines for the Fixed Income Portfolio

General Guidelines

The Board of Directors feels that it is important for fixed income securities to be represented within the portfolio to provide stability, income, and an attractive alternative to equity investments. It is anticipated that the investment manager will

actively manage the fixed income portfolio by trading in anticipation of interest rate changes, yield spread differentials, and arbitrage opportunities and will utilize any other prudent trading strategies that capitalize on value discrepancies in bond prices. The average rating of all fixed income securities shall be rated BAA/BBB or above (“investment grade”) by Moody’s or Standard & Poor’s. The portfolio manager may utilize an Exchange Traded Fund (ETF) as a substitute for fixed income securities.

Quality Criteria

The average quality of the bond portfolio should have an average rating equal to investment quality as rated by Moody’s or Standard & Poor’s. The fraternity believes that the additional risk incurred by investing in some lower quality bonds is commensurate with the incremental gain in return.

Diversification

Diversification in the fixed income portfolio is not of the same degree of concern as in the equity portfolio. Maturity decisions will be made by the investment manager. Adherence to the quality guidelines and recognition of marketability characteristics will provide sufficient diversification to be deemed prudent. Except for US Government and Government Agency securities, individual securities and/or securities by the same issuer shall not comprise more than twenty percent of the fixed-income portion of the portfolio.

Investment Objectives

The investment goal is to provide for capital appreciation with a secondary objective of current income. The intent is to achieve a rate of return in excess of the Standard & Poor’s 500 Index for the equity portion of the portfolio and a rate of return in excess of the applicable fixed-income index over a trailing 3-year period of return. Rate of return goals will be reviewed on an annual basis. Due to constantly evolving market conditions, these reviews will be supplemented by comparison to broad market indices, measures of inflation, and the performance of other investment managers. The performance will be reviewed quarterly and evaluated on an ongoing basis by the Investment Committee.

Criteria for Selecting and Evaluating Investment Manager

In selecting an investment manager the Board of Directors will evaluate no less than three prospective candidates. Criteria used to select the investment manager shall include historical record, investment style, organization, capabilities, investment philosophy and processes. Additionally, while not an absolute criteria, preference should be given to managers that have previous experience with non-profit organizations.

Relative to ongoing evaluation of the investment manager, the Board of Directors desires above-median performance for time periods of three years and longer when compared to manager peer groups (other balanced account managers). The one-year

performance is important but does not carry the same significance as the three and five-year average return figures.

The Board of Directors expects the investment manager to add value for the amount of risk taken. This should result in a positive risk-adjusted rate of return. If the Board feels that the investment objectives set forth in this policy are not being met, the Board of Directors reserves the right to change or replace the investment manager at any time.

Financial Policy – Membership Clearance Reporting

All active chapters will be invoiced for Student Member Dues the first business day of September and January, and the invoice will reflect the current chapter roster at the Heritage Center as of the date billed. Any member listed on a chapter roster who is not active for the semester can be removed by submitting the membership report to the Heritage Center. All roster removals must be received by November 1st for the fall semester, and March 1st for the spring semester in order to receive credit for dues billed.

Financial Policy – Membership Record Reporting

If the proper paperwork and payment for Pledge Fees & Initiations are not received at the Heritage Center within 30 days of the respective ceremony, the chapter will be assessed the greater of a \$25.00 fine or 5% of the total fees.

Financial Policy – Mileage Reimbursement

The mileage reimbursement policy shall be set for staff and volunteer rates from time to time by the Chief Executive Officer and the Chairman of the Board. These rates shall be reviewed as fuel prices dictate and may be changed at any time.

Financial Policy – Outstanding Checks

After a six (6) month period of time, any check issued by the fraternity and not presented for payment shall be void.

Financial Policy – Outside Professional Services

The use and selection of outside professional services (over and above budgeted item) such as attorneys, accountants, meeting planners, etc., cumulative to a single source within a fiscal year, shall require approval as follows:

- \$5,000 or less - Chief Executive Officer
- \$5,001 to \$10,000 - Executive Committee
- Over \$10,000 - Board of Directors

Financial Policy – Policy on Public Disclosure

It is the policy of Alpha Kappa Psi Fraternity, Inc. to comply with all laws regarding the public disclosure of IRS forms 990 and other public forms. Anyone interested in obtaining a copy of these forms should contact the Heritage Center of Alpha Kappa Psi located at 7801 E. 88th Street, Indianapolis, IN 46256. A copy will be made upon request. Copy charges may apply.

Financial Policy – Purchasing

Purchases for the fraternity will be made by competitive bids on all items that exceed \$3,000.

Financial Policy – Reserves

It shall be the objective of the Board of Directors of Alpha Kappa Psi Professional Business Fraternity to hold investments in amounts equal to no less than six (6) months operating expenses based on the current operating budget of the fraternity.

Financial Policy – Volunteer Purchase Orders

Any regional expense of \$500 or more must be approved in advance by the President and the Chief Executive Officer. A purchase order should accompany any such request.

Fraternal Policies and Procedures

Responsibilities

1. Per the *Constitution*, the body assembled at Alpha Kappa Psi's Chapter Congress Business Meetings has the broadest authority to set and change policies. Typically, this body sets general, broad-based policies for the fraternity. This is the only forum in which *Constitution* or *Statutory Code* amendments may be made.
2. Policies set by the body assembled at the Chapter Congress Meeting cannot be ignored by action or inaction of the Board of Directors, Executive Committee, MT, RMT members, the elected executive officers, or the Heritage Center staff. Because of the infrequency of the Chapter Congress Meeting, the Board of Directors may, by a vote of its members, elect to change a non-Constitutional or non-Statutory Code policy previously set at a Chapter Congress Meeting.

This is an application of the delegation of authority principle. The Board of Directors may not delegate authority to the Executive Committee or Management Team to change or repeal policies set by the body assembled at the Chapter Congress Meeting, i.e. there may be no double delegation of authority.

3. The next level of policy authority is the Fraternity Board of Directors. This body makes both major and minor policy decisions. Policies set by the Board cannot be repealed, ignored or changed by action or inaction of the Executive

Committee, the MT, RMT or the Heritage Center staff. Action of the Board of Directors or the body assembled at the Chapter Congress Meeting is necessary to change policies set by the Board.

4. The Executive Committee (EC) possesses the next level of authority to set policies and/or call for a vote of the full Board of Directors, i.e. the EC has emergency authority. The EC cannot (except in the case of emergencies) ignore, change, or repeal policies created by the body assembled at the Chapter Congress Meeting or the Board of Directors. Policies set by the EC cannot be ignored, changed or repealed by action or inaction of the MT, RMT members, or the Heritage Center staff. Action of the EC, the Board of Directors, or the body assembled at the Chapter Congress Meeting is necessary to change or repeal policies set by the EC.
5. The Management Team (collectively), elected executive officers (President and Executive Vice President) or Board officers (Chairman, Chair-Elect, Immediate Past Chair, Secretary, and Treasurer) individually possess the next level of authority to set policy. The policies set by each officer should be those necessary to conduct the duties of the officer's office. Action of the President, EC, Board of Directors, or the body assembled at the Chapter Congress Meeting may change or repeal policies set by the President. Action of the Vice President (who set the policy), President, EC, Board of Directors, or the body assembled at the Chapter Congress Meeting may change or repeal policies set by a Vice President. Action of the Chairman of the Board, EC, Board of Directors, or the body assembled at the Chapter Congress Meeting may change or repeal policies set by the Chairman. Action of the Board Officer (who set the policy), Chairman, EC, Board of Directors or the body assembled at the Chapter Congress Meeting may change or repeal policies set by a Board Officer.
6. Policies set by the body assembled at the Chapter Congress Meeting, the Board of Directors, the Executive Committee, and individual elected executive officers remain in force until changed or repealed by the appropriate body or individual. Furthermore, the right to set, change or repeal policy, by an individual executive officer, or a member of one of the aforementioned bodies, ends with the individual's term of office.
7. Policies set by any entity or individual deemed by the fraternity's legal counsel to be inconsistent with applicable non-profit (or general) law shall be deemed null and void with no further action required.

NOTE: Insurance liability policies may reimburse the fraternity for any occurring losses in the ordinary course of operation, but where gross negligence, active fraud, equitable fraud, legal fraud, concealment, or embezzlement are involved, individual liability will attach without coverage under most liability policies.

Procedure

Charges of violation of this "policy on policies" must be made in writing to the Executive Committee of the Board of Directors. Correspondence may be addressed to the Executive Committee via the Heritage Center, or to each individual EC member at their address. This written statement will be confidential concerning the nature of the conduct underlying his or her claim, although the fact that a claim of policy violation has been made will NOT be held in confidence.

In instances where a member of the Executive Committee is charged with violation, the member making the claim must advise the Chief Executive Officer of same, and request that the policy violation be investigated by the two remaining members of the Executive Committee plus one additional Board of Directors member.

The primary steps in the investigation process are:

1. The investigating committee will meet (in person or by telephone) with the complaining or reporting member; provide assurances that the investigation will remain confidential insofar as possible; and gather information relating to possible witnesses or documentation pertinent to the charges.
2. The reporting member will be encouraged to reveal the names of any witnesses, and any witnesses named or otherwise revealed during the investigation will be questioned on a confidential basis.
3. The person or persons accused of the violation will be confidentially questioned and will be asked to make a written statement of his or her position regarding the specifics of the complaint.
4. The reporting or complaining member may be interviewed one or more additional times so that he or she has a full opportunity to comment on facts and circumstances found during the investigation.
5. The investigating committee will make a confidential determination of the facts, whether or not a policy violation has occurred, and what corrective action including disciplinary measures may be taken. It is possible that this action will be dictated by the *Constitution*, and an opinion of the Constitution Committee may be sought.
6. A summary statement of the complaint; a description of action taken to complete the investigation; and the recommendation of the investigating committee will be forwarded to the Board of Directors for action. All Board members will be admonished about the need to maintain absolute confidentiality in the future surrounding the investigation and his or her knowledge of the facts and the results.

Summary

It is anticipated that few complaints of violation of this policy will be received. It is also recognized that in some cases it will not be possible to determine whether, in fact, a violation has taken place, or if any real harm has been done to the organization or the brotherhood as a result, which would necessitate disciplinary action.

It is the intent of Alpha Kappa Psi to be reasonably responsive to any member who has an honest perception that this policy has been violated to the detriment of the complainant and/or the brotherhood.

Fraternity Advisors – Attendance at the Fraternity Advisor Conference

All fraternity advisors shall attend the Fraternity Advisor Conference once every four years unless the regional director and director of education certify that all training

requirements have been met. If an advisor fails to meet the above policy, the advisor may face sanctions up to and including removal from office.

Fraternity Anniversaries

Each chapter of the fraternity shall observe May 20, the anniversary of the incorporation of Alpha Kappa Psi Fraternity, and October 5, the anniversary of the founding of the fraternity, with appropriate exercises.

Initiation Fee Waiver Policy

It shall be the policy of the Board of Directors to:

1. Waive one Faculty Member initiation fee per student chapter per fiscal year.
2. Waive one Honorary Member initiation fee per student chapter per fiscal year.

Installation of a Chapter

In order for a group to be chartered as a college chapter of Alpha Kappa Psi Fraternity, there must be a minimum of 40 student members, of which 20 student members must return the following term. A colony must complete and submit a New Chapter Success Plan, have \$400 in operating funds on hand, and have paid all colony/pledge/initiation/installation fees at least 45 days prior to the installation date. If any of these items are not met, the Installing Officer may suspend the *Installation Ceremony* if the requisite number of student members is not present.

Insurance Premium Policy

The Fraternity Board of Directors shall set the amount a chapter pays per member for insurance premiums. The number of members of the chapter, for the purposes of insurance premiums, shall be the number of paid members on file at the Heritage Center on June 30th of each year.

Should a chapter be found in violation of the *Constitution, Statutory Code, or Board Statement of Policy* regarding alcohol or hazing, the Chief Executive Officer, at his/her discretion, may increase the rate of premiums for up to three years by not more than 4 times the set amount.

Chapters found in violation of other parts of the *Constitution, Statutory Code, or Board Statement of Policy* may also be assessed additional insurance premiums if the circumstances warrant this fee adjustment in the determination of the CEO.

Leave of Absence Policy

In order for a student to take a "Leave of Absence" while still enrolled in the College Chapter, the student must first submit a written application to the chapter executive committee for approval. The application will then be forwarded on to the regional director for final approval.

"Leave of Absence" expires at the end of each academic term. A member can extend their "Leave of Absence" for an additional academic term provided they meet the criteria identified in Article II Section 2B of the *Constitution*.

Logo Policy

Use of Alpha Kappa Psi's distinctive corporate logo, Coat of Arms, Greek letters and other trademarks are a benefit of membership. Members are encouraged to promote memberships in the fraternity and what it stands for by using the images on forms, business cards, stationary and in its advertisements.

The corporate logo, Coat of Arms, Greek letters and other trademarks are the property of Alpha Kappa Psi and are protected by state and federal laws. Uses of these are contingent upon a member's agreement to the following licensing provisions.

- 1) The corporate logo, Coat of Arms, Greek letters and other trademarks are the property of Alpha Kappa Psi;
- 2) Members in good standing may use the corporate logo, Coat of Arms, Greek letters and other trademarks on stationary and in advertising to indicate membership;
- 3) Members may not use the corporate logo, Coat of Arms, Greek letters and other trademarks to imply that the fraternity has endorsed their company or their company's products or services;
- 4) Members will indemnify and hold the fraternity harmless for any damages, including attorney's fees, incurred by the member as a result of use of the logo;
- 5) Members agree to cease using the corporate logo, Coat of Arms, Greek letters and other trademarks upon the request of the board of directors or staff;
- 6) Members agree to pay the organization for all costs and attorney's fees incurred by the fraternity in any action against a member to enforce the terms of the license agreement; and
- 7) Members agree not to use the corporate logo, Coat of Arms, Greek letters and other trademarks to finance, endorse nor oppose or lend our name to any outside enterprise.

The exception to this policy is that non-initiated pledges and colonists may use the corporate logo, Coat of Arms, Greek letters and other trademarks to show their affiliation with Alpha Kappa Psi while also abiding by the provisions listed above for members.

Mail Ballot Policy

Board of Directors Mail Ballots

The Chairman of the Board shall authorize all Board of Directors mail ballots and shall determine the appropriateness of the question and approve the final wording of the text of the question to be printed on the ballot. The Chief Executive Officer shall manage the process of balloting and report the results to all members of the Board of Directors. Policies may be decided by mail ballot unless 1/3 of the Board objects.

Procedures and Verification

- 1) The Heritage Center shall mail the mail ballot, together with any supporting documentation, explanations, rationale or other information pertinent to the issue, to all Board Members.
- 2) Ballots shall be sent by First Class mail. Should any Member of the Board of Directors encounter difficulty with mail delivery as a routine problem, they may request that all mail ballots be delivered by other means. Staff is authorized to distribute ballots, under these circumstances and by request, via the least costly delivery service (U.P.S., Federal Express, etc.) determined to be acceptable to the Board Member.
- 3) Ballots shall be mailed, faxed or transmitted via electronic mail by Board Members by the due date specified on the ballot. Board Members wishing verification that Heritage Center has received their ballots may enclose a request with their mail ballot, or may call the Heritage Center for confirmation.
- 4) Ballots shall be mailed by Heritage Center at least ten (10) business days prior to the due date for the vote to be cast. The due date is the latest date that a ballot may be postmarked for return to Heritage Center or received via fax or email. The results of a mail ballot indicating the number of votes in each voting category and a summary of all comments that voters may have included on the ballots shall be sent to all Board Members at the time of the next mailing of any materials from Heritage Center, or in a special mailing. Distribution of mail ballot results to Board Members must be accomplished within thirty (30) days of the ballot due date.
- 5) Voting Ballots shall have the following alternatives for voting:
 - i) Approve ballot
 - ii) Disapprove ballot
 - iii) Abstain from vote
- 6) Should any Board Member feel that additional information or discussion is required, he or she may call the Heritage Center or the appropriate Board Member, MT Member or other member. Should insufficient information be available, the Board Member may call the Executive Committee or Heritage Center to request that the Mail Ballot be postponed until the issue may be discussed in a conference call, or until more information is gathered. The Chairman may make a determination, based upon the number of requests to declare a mail ballot null and the rationale for additional information, to call the Heritage Center and withdraw the mail ballot.
- 7) Should three Board Members request the withdrawal/postponement of any particular motion, it shall automatically be granted by the Chairman.
- 8) Ballots, bearing a sequential ballot number, on a given matter shall be reissued with appropriate rationale accompanying the reissued ballot if substantive typographical or logical errors have occurred on either the ballot or the supporting documents. This decision may be made by the Chief Executive Officer or his/her designee.
- 9) Board Members may change their vote up to the due date, but not after, unless procedural irregularities have occurred. Written verification of the new vote must be sent to Heritage Center by the due date. A telephone call changing the vote by the due date, with written confirmation postmarked no later than two (2) working days after the due date, shall be considered a valid change of vote. This procedure is NOT available for the initial casting of a vote, but only for changes in votes. Proxy voting is not permitted in the mail ballot process.

10) A quorum shall be established by the act of mailing the ballots to the Board Members. Any mail ballot not received by the Heritage Center by the due date (subject to the above conditions) shall be counted as an abstention.

Summary:

It is anticipated that no complaints of violation of this policy will be received. Any Member of the Board of Directors may bring any irregularities to the attention of the Chairman, the Executive Committee or to the Board of Directors.

Management Team Mail Ballots

The fraternity president shall authorize all Management Team mail ballots and shall determine the appropriateness of the question and approve the final wording of the text of the question to be printed on the ballot. The Chief Executive Officer shall manage the process of balloting and report the results to all members of the Management Team. Items may be decided by mail ballot unless 1/3 of the Fraternity Management Team objects.

Procedures and Verification

- 1) The Heritage Center shall mail the mail ballot, together with any supporting documentation, explanations, rationale or other information pertinent to the issue, to all Management Team Members.
- 2) Ballots shall be sent by First Class mail. Should any Member of the MT encounter difficulty with mail delivery as a routine problem, they may request that all mail ballots be delivered by other means. Staff is authorized to distribute ballots, under these circumstances and by request, via the least costly delivery service (U.P.S., Federal Express, etc.) determined to be acceptable to the MT Member.
- 3) Ballots shall be mailed, faxed or transmitted via electronic mail by MT Members by the due date specified on the ballot. MT Members wishing verification that the Heritage Center has received their ballots may enclose a request with their mail ballot, or may call the Heritage Center for confirmation.
- 4) Ballots shall be mailed by Heritage Center at least ten (10) business days prior to the due date for the vote to be cast. The due date is the latest date that a ballot may be postmarked for return to Heritage Center or received via fax or email. The results of a mail ballot indicating the number of votes in each voting category and a summary of all comments that voters may have included on the ballots shall be sent to all MT Members at the time of the next mailing of any materials from Heritage Center, or in a special mailing. Distribution of mail ballot results to MT Members must be accomplished within thirty (30) days of the ballot due date.
- 5) Voting Ballots shall have the following alternatives for voting:
 - i) Approve ballot
 - ii) Disapprove ballot
 - iii) Abstain from voting
- 6) Should any MT Member feel that additional information or discussion is required, he or she may call the Heritage Center or the appropriate Board Member, MT Member or other member. Should insufficient information be available, the MT Member may

call the Executive Committee or Heritage Center to request that the Mail Ballot be postponed until the issue may be discussed in a conference call, or until more information is gathered. The President may make a determination, based upon the number of requests to declare a mail ballot null and the rationale for additional information, to call the Heritage Center and withdraw the mail ballot.

- 7) Should three MT Members request the withdrawal/postponement of any particular motion, it shall automatically be granted by the President.
- 8) Ballots, bearing a sequential ballot number, on a given matter shall be reissued with appropriate rationale accompanying the reissued ballot if substantive typographical or logical errors have occurred on either the ballot or the supporting documents. This decision may be made by the Chief Executive Officer or his/her designee.
- 9) MT Members may change their vote up to the due date, but not after, unless procedural irregularities have occurred. Written verification of the new vote must be sent to Heritage Center by the due date. A telephone call changing the vote by the due date, with written confirmation postmarked no later than two (2) working days after the due date, shall be considered a valid change of vote. This procedure is NOT available for the initial casting of a vote, but only for changes in votes. Proxy voting is not permitted in the mail ballot process.
- 10) A quorum shall be established by the act of mailing the ballots to the MT Members. Any mail ballot not received by the Heritage Center by the due date (subject to the above conditions) shall be counted as an abstention.

Summary:

It is anticipated that no complaints of violation of this policy will be received. Any Member of the Management Team may bring any irregularities to the attention of the President, the Executive Committee or to the entire MT.

Official Seal, Badge and Logo

Reproduction of the Official Seal, Coat-of-Arms, Badge, Membership Button, Official Logo, and other membership paraphernalia may be used only by the fraternity itself and by its affiliated Chapters on official materials such as programs, letterheads, and publications. Non-members or individuals of organizations outside the fraternity may not use reproductions of the seal, et al on commercial materials without the permission of the Board of Directors.

Personal Liability of Officers and Directors

Every Director, Officer, or employee of the fraternity, shall be indemnified by the fraternity against all expenses and liabilities, including counsel fees, reasonably incurred and imposed upon him/her in connection with any proceeding to which he/she may be made a party arising out of his/her being or having been a Director, Officer, or employee of the fraternity, but only while performing duties related to the conduct of the Fraternity's business and only while in compliance with Risk Management Policies of the Fraternity. This includes any settlement thereof, whether or not he/she is a Director, Officer, or employee at the time such expenses are incurred, except in such cases wherein the Director, Officer, or employee is adjudicated "in violation of" of willful misfeasance or malfeasance in the performance of his/her duties.

The following resolution was revised on December 1, 2015, from the original resolution which was adopted by the Board of Directors of Alpha Kappa Psi Professional Business Fraternity at its August 17, 1993 meeting in Nashville, Tennessee:

RESOLVED, that the Officers of the fraternity shall be further defined, in accordance with the *Constitution* and *Statutory Code*, to include those individuals known as Vice Presidents, Regional Directors, Chapter Advisors, Section Directors, Regional Managers, and Chapter Advisory Board (CAB) members. Regional Managers and CAB members may be appointed for the functional areas: ACR, Finance, Professional Programming, Recruitment, Risk Management, and other areas vetted through the CEO and President. All appointments must be reported to the Heritage Center and are afforded rights and privileges as may, from time to time, be specified by the Board of Directors, except in such cases wherein the Director, officer, or employee is found to have acted in willful violation of fraternity policy or has acted with willful or reckless malfeasance in the performance of their duties.

Policy Amendment: Notification

Prior to the amendment or establishment of a policy which affects day-to-day volunteer management of the fraternity (such as volunteer expense reimbursement rates or applicability, regional budgeting, chapter suspension/probation, chapter level programs, etc.), time permitting, the Board of Directors shall endeavor to notify Management Team members of the impending policy vote and solicit comment. This notification process is designed to keep MT members informed, solicit constructive ideas, and result in the establishment of better policies.

Constructive comments or questions regarding the policy should be directed to the Chairman of the Board (unless otherwise indicated in the notification transmittal) by the date specified in the notification transmittal.

Policy Change Recommendations: Reporting to Board of Directors

In the event the Management Team Members (collectively or individually), a standing committee or ad hoc committee task force, or paid staff member makes a report to the Board of Directors, the following must be included:

1. A recommendation request for action...OR a statement that the report is for Board edification only and no action is requested/required;
2. A brief history of the scope of prior distribution; e.g., "This report was created by and circulated among committee members only." or "Comments were sought/received from the following group/groups _____ [the MT/the Chief Executive Officer/X # of Members, etc.] via the following method _____ [three conference calls, individual telephone calls, email, etc.]. The results of the solicited comments were [incorporated herein or consistent with the recommendations, as most were constructive and non-controversial OR varied;

i.e., a significant number of the members of the solicited group may be opposed to the policy/program or the recommendations of this report].”

3. Please include a more elaborate explanation depending upon the complexity of the issue or the variability of the comments expressed.
4. If revenue-generation or expenses are anticipated, the budget (and sufficient detail to understand the strength of any revenue/cost estimates) should be included.

Record Retention Schedule for Alpha Kappa Psi

Document	Retention Period	Document	Retention Period
Accident reports/claims (settled cases)	7 years	Insurance policies (expired)	3 years
Accounts payable ledgers & schedules	7 years	Insurance records, accident reports, claims, policies, etc.	Permanently
Accounts receivable ledgers & schedules	8 years	Internal audit reports (miscellaneous)	3 years
Audit reports	Permanently	Inventory records	7 years
Bank statements	3 years	Invoices to customers or from vendors	7 years
Capital stock & bond records	Permanently	IRA/Keogh plan contributions, rollovers, transfers & distributions	Permanently
Cash books	Permanently	Minutes of board of directors, stockholders, bylaws and charters	Permanently
Charts of accounts	Permanently	Payroll records, summaries & tax returns	7 years
Checks (canceled checks for important payments, special contracts, purchase of assets, payment of taxes, etc. Checks should be filed with papers pertaining to the underlying transaction.)	Permanently	Petty cash vouchers	3 years
Checks (canceled except those noted above)	7 years	Purchase orders	3 years
Contracts & leases (expired)	7 years	Receiving sheets	1 year
Correspondence, general	2 years	Retirement plan records	Permanently
Correspondence (legal and tax related)	Permanently	Safety records	6 years
Deeds, mortgages & bills of sale	Permanently	Sales records	7 years
Deposit slips	3 years	Subsidiary ledgers	7 years
Depreciation schedules	Permanently	Tax returns, revenue agents' reports & other documents relating to determination of income tax liability	Permanently
Employee personnel records (after termination)	7 years	Time cards and daily reports	7 years
Employee applications	3 years	Trademark registration, patents & copyrights	Permanently
Expense Reports	7 years	Trial balances (monthly)	3 years
Financial Statements (year-end)	Permanently	W-2 Forms	7 years
General ledgers, year-end trial balance	Permanently		

Reinstatement of Chapters Suspended for Financial Reasons

1. The following policy outlines the procedures for reinstating a Chapter that was previously suspended for financial reasons:
2. The Board of Directors may reinstate a Chapter by mail ballot or by vote at a Board Meeting.
3. A suspended Chapter must petition for reinstatement to the Board of Directors.
4. The petition must include the following items:
 - A. Reasons the Chapter was suspended.
 - B. Steps the Chapter will take, and has already taken, to correct the reasons for the suspension.
 - C. A description of the agreement reached between the Chapter, the Regional Director, and the Executive President.
 - D. Positive letters of recommendation from the Regional Director and the Executive Vice President.
 - E. Signatures of the Chapter's Executive Committee, and Chapter Advisor.
5. Reinstated Chapters shall be placed on probation and reviewed at a Board meeting following reinstatement. The Regional Director shall be charged with the responsibility of monitoring the Chapter while on probation and must submit a written report to the Board outlining the Chapter's current situation and his/her opinion as to whether the probation should be lifted.
6. At its meeting, the Board may:
 - A. Accept the Regional Director's recommendations.
 - B. Take whatever action(s) it deems appropriate, i.e. continued probation, suspension or Charter revocation under the procedures allowable by fraternity Laws.

Reinstatement of Chapters Suspended for Non-Financial Reasons

The following policy outlines the recommended procedures for reinstating a Chapter that was previously suspended for non-financial reasons:

1. The Board of Directors may reinstate a Chapter by mail ballot or by vote at a Board Meeting.
2. A suspended Chapter must petition for reinstatement to the Board of Directors.
3. The petition must include the following items:
 - A. Reasons the Chapter was suspended.
 - B. Steps the Chapter will take, and has already taken, to correct the reasons for the suspension.
 - C. Positive letter of recommendation from the Regional Director.

- D. Signatures of the Chapter's Executive Committee, and Chapter Advisor.
- 4. Reinstated Chapters shall be placed on probation and reviewed at a Board meeting following reinstatement. The Regional Director shall be charged with the responsibility of monitoring the Chapter while on probation and must submit a written report to the Board outlining the Chapter's current situation and his/her opinion as to whether the probation should be lifted.
- 5. At its meeting the Board may:
 - A. Accept the Regional Director's recommendations.
 - B. Take whatever action(s) it deems appropriate, i.e. continued probation, suspension or Charter revocation under the procedures allowable by Fraternity Laws.

Reinstatement policy for graduated suspended members with no reinstatement terms

If a member with a status of suspended is no longer enrolled at a university which hosts a chapter of Alpha Kappa Psi and wishes to become an alumnus in good standing, a review of reinstatement terms shall be completed. If reinstatement terms do not exist, cannot be found or cannot be completed due to circumstances and logistics, a one-time donation of \$100 to the Alpha Kappa Psi Foundation will allow said member to be reinstated to an alumnus in good standing status.

Rights and Obligations – Probationary Chapters

Chapters placed on probation may be subject to any or all of the following conditions as directed by the Chief Executive Officer at the recommendation of the Management Team, Regional Director, or Judiciary Committee:

1. An alumni committee may be appointed to supervise and direct all activities of the Chapter with the capacity to take whatever action is necessary to bring the Chapter into conformity with the *Constitution* and the *Statutory Code*.
2. A temporary Chapter Advisor may be appointed to replace an ineffective Advisor until such time as a permanent Advisor may be located.
3. The Chapter may be required to conduct a goal setting retreat in conjunction with an alumni committee, representative of the College or University, an official representative of the President or any other individual appointed by the Regional Director.
4. The Chapter President may be required to meet with the College or University officials on a weekly basis for the purpose of following up on Chapter goals and objectives.
5. The Chapter President may be required to submit written monthly reports to the Regional Director. These reports shall be signed by the Chapter Advisor and/or Chairman of the alumni committee with copies to the Section Director.

6. A letter may be sent to the alumni of the Chapter by the Regional Director informing them of the status of the Chapter and seeking their support.
7. The Chapter funds may be frozen and disbursed only through written permission of the Regional Director.
8. The Chapter's Charter and Ritual equipment may be placed with an alumnus who is approved by the Regional Director.
9. The Regional Director may require the advance approval and payment for all members to be initiated. No initiations may be approved if the Chapter is in arrears in the payment of any moneys to the Heritage Center.
10. Credit with the Heritage Center may be suspended.
11. The Chapter may be required to have the majority of its members in attendance at a PBLI or other fraternity sponsored educational offering.
12. Any or all of the Officers of the Chapter may be removed from office permanently or temporarily, while the Chapter is on probation.
13. Violations of any conditions of probation may result in charges being levied against the Chapter for suspension or revocation of the Charter or monetary penalties not to exceed \$1,000 per violation.

The Chapter's progress, based on the conditions set forth, shall be monitored by the Regional Director and reported to the Board of Directors at each regularly scheduled meeting or as requested by the Board of Directors.

Rights of Membership

No Member in good standing shall be discriminated against by having the right to vote or hold office denied or abridged, except that Faculty Members, Chapter Advisors and Honorary Members shall not have the right to vote or hold office in a college chapter.

Risk Management – Alcohol and Drug Policy

All Members of Alpha Kappa Psi Fraternity shall abide by all applicable liquor control laws of the State or other jurisdiction including Colleges and Universities while participating in a Fraternity event.

Responsibilities

Although the leadership of the fraternity at any specific event, whether local, regional or organization-wide in scope, is responsible for promoting compliance with this policy, every brother of Alpha Kappa Psi is expected to assist in ensuring adherence to this policy.

In an effort to maintain and abide by this policy, members shall use the following guidelines:

1. The possession, use and/or consumption of alcoholic beverages while on chapter premises, during an official event, whether local, regional or organization-wide in scope, or in any situation sponsored or endorsed by the chapter or by the fraternity, must be in compliance with any and all applicable state, county, city and university laws or regulations.

2. No alcoholic beverages may be purchased using chapter, pledge class or fraternity funds; nor may any member, in the name of or on behalf of the chapter, coordinate the collection of or provide any funds for such a purpose. In addition, no chapter may co-sponsor or co-finance a function at which alcohol is purchased by any of the host chapters, groups or organizations.
3. No chapter may co-sponsor an event with a brewery, vineyard, distillery, alcohol distributor or tavern (tavern defined as an establishment generating more than half of annual gross sales from alcohol) at which alcohol is given away, sold or otherwise provided to those present. This includes any event held in, at or on the property of a tavern as defined above for purposes of fundraising. This also includes earning funds from the sale of alcohol, wristbands, cups, etc. However, a chapter may rent or use a room or area in a tavern as defined above for a closed event held within the provisions of this policy, including the use of a third party vendor and guest list. An event at which alcohol is present may be conducted or co-sponsored with a charitable organization if the event is held within the provisions of this policy.
4. The possession, sale and/or use of any illegal drugs or controlled substances at any chapter house, fraternity sponsored event or at any event, that an observer would associate with the fraternity is strictly prohibited.
5. All rush activities associated with any chapter will be a dry rush function.
6. No alcohol shall be present at any pledge program.
7. When alcohol is served at fraternity events, one of the following options for conducting the event must be followed:
 - A. Service of alcohol on a no host, cash bar basis by a professional bartender, fully covered by liability insurance, is preferred;
 - B. A Bring Your Own Bottle (BYOB) event may be held at which only members, pledges, and invited guests of legal drinking age may bring and/or consume alcoholic beverages. The quantity of alcohol an individual may bring or possess at a BYOB event is defined as the amount a reasonable person could consume in one sitting.
8. Regardless of the option chosen, the following provisions shall apply:
 - A. No member or pledge, individually or collectively, shall purchase for, serve to, or sell alcoholic beverages to any minor (those under the legal drinking age);
 - B. Reasonable precautions will be taken by the chapter to prevent the excessive consumption of alcoholic beverages and to prevent the service of alcohol to underage persons by anyone;
 - C. Members and/or guests who arrive at an event in an intoxicated state shall not be admitted;
 - D. At each event, there shall be designated non-drinking members;
 - E. Non-alcoholic beverages shall be provided at each event;
 - F. The service of alcoholic beverages shall be cut off at a specific time, which shall be established and clearly published in advance of the event;
 - G. No "drinking games" shall be permitted.

- H. The possession or use of a common source container at events or gatherings is strictly prohibited. Common source containers are generally defined as kegs, pony kegs, beer balls, trashcans, bathtubs, punch bowls, alcohol-infused fruit, or other similar device designed to store or mix alcohol in large quantities and intended for consumption by more than one individual.

Procedure

Charges of violation of this policy must be made in writing to the Chief Executive Officer with correspondence addressed to the recipient via the Heritage Center. To the extent possible, the written statement will be confidential concerning the nature of the conduct underlying his or her claim, although the fact that a claim of policy violation has been made will NOT be held in confidence. The investigation may warrant that all information surrounding the complaint may need to be released. The Investigating Committee shall consist of members of the Judiciary Committee. In instances where a member of the Judiciary Committee is charged with violation, the accused shall be removed from the committee and a replacement will be appointed. The procedures outlined in the “**Disciplinary Procedures**” will be followed as appropriate.

Summary

It is the intent of Alpha Kappa Psi to be reasonably responsive to any member who has an honest perception that this policy has been violated to the detriment of the complainant and/or the brotherhood.

Risk Management – Fire and Health Safety Policy

All premises used for Alpha Kappa Psi Fraternity operations, prior to, during and following occupancy, must meet all local fire/health codes and standards as well as any applicable federal, state, county and municipal laws, ordinances and regulations.

Procedure

Charges of violation of this policy on Fire and Health Safety should be made in writing to the Chief Executive Officer with correspondence addressed to the recipient via the Heritage Center. To the extent possible, the written statement will be confidential concerning the nature of the conduct underlying his or her claim, although the fact that a claim of policy violation has been made will NOT be held in confidence. The investigation may warrant that all information surrounding the complaint may need to be released. The Investigating Committee shall consist of members of the Judiciary Committee. In instances where a member of the Judiciary Committee is charged with violation, the accused shall be removed from the committee and a replacement will be appointed. The procedures outlined in the “**Disciplinary Procedures**” will be followed as appropriate.

Summary

It is the intent of Alpha Kappa Psi to be reasonably responsive to any member who has an honest perception that this policy has been violated to the detriment of the complainant and/or the brotherhood.

Risk Management – Hazing Policy

It shall be the responsibility of all members of Alpha Kappa Psi Fraternity to determine college, university or other legal jurisdiction policy regarding hazing, mental or physical, and to comply totally with such policies.

Guidelines

In an effort to maintain and abide by this policy, members shall use the following guidelines:

1. Because some forms of hazing can involve criminal conduct (such as unwanted physical contact), you must immediately report any such criminal acts to the local law enforcement authorities in addition to Alpha Kappa Psi Fraternity.
2. No member, pledge, chapter, colony or other entity of Alpha Kappa Psi shall conduct or condone hazing activities. Permission or approval by a person being hazed does not abrogate this policy. Hazing activities are generally defined as:

Any action taken or situation created, intentionally or unintentionally, whether on or off fraternity premises, to produce physical or mental discomfort, embarrassment, harassment, or ridicule or possibly cause physical harm or injury.

Such activities include but are not limited to: use of alcohol or controlled substances; paddling in any form; creation of excessive fatigue; physical and psychological shocks; road trips, kidnapping of pledges by members, kidnapping of members by pledges; consumption of food, beverage or any other substance except in the course of regular meals; late work sessions which interfere with scholastic activities; or any other such activities carried on outside or inside of the confines of the chapter premises; but not limited to blindfolds; engaging in public stunts of buffoonery; morally degrading or humiliating games and activities; and any other activities on the part of members or pledges which are not consistent with fraternity law, ritual or policy, or any and all applicable state, county, city and university laws or regulations. Activities which could be construed as quests, treasure hunts, or scavenger hunts that are not pre-approved by the Judiciary Committee will be considered unauthorized events and by their very nature considered hazing.

3. Mental hazing would include, but would not be limited to, the activities and procedures included in the following statement of policy:
 - A. There shall be no pre-initiation activities on the day or evening prior to the day of Court of Honor or Ritual Initiation that would cause persons to be physically or mentally fatigued;
 - B. Activities during the pledge education period shall be limited to those which attempt to increase the person's knowledge of the Fraternity and the person's professional intent; these activities must be carried on in a

dignified manner and must show proper respect for another person as a professional equal;

- C. At no time during pledge education is there to be verbal abuse of an individual, including shouting, screaming and the use of profanity. This includes the use of line-ups as defined in the “**Judiciary Operations Manual.**”
4. The Chapter President, in general, and the Vice President of Membership and/or Fraternity Educator(s), specifically, are in charge of the chapter’s Membership Education Program. If any chapter is reported to be hazing in any way, the President and Vice President of Membership and /or Fraternity Educator(s) will be held personally responsible for the chapter’s actions, and may be personally disciplined by the removal of office or suspension of membership. The discipline may be levied by the Chief Executive Officer with the consent of the Board of Directors.

The Chapter is also liable for discipline in hazing cases, and the Chairman of the Board of Directors may appoint an alumni committee to hear evidence and testimony in such situations. Should the committee find the chapter in violation of the Board of Directors Policy, it may recommend to the Board of Directors appropriate punishment including suspension of the chapter’s charter.

Procedure

Charges of violation of this policy on hazing must be made in writing to the Chief Executive Officer with correspondence addressed to the recipient via the Heritage Center. To the extent possible, the written statement will be confidential concerning the nature of the conduct underlying his or her claim, although the fact that a claim of policy violation will NOT be held in confidence. The investigation may warrant that all information surrounding the complaint may need to be released. The Investigating Committee shall consist of members of the Judiciary Committee. In instances where a member of the Judiciary Committee is charged with violation, the accused shall be removed from the committee and a replacement will be appointed. The procedure outlined in the “**Disciplinary Procedures**” will be followed as appropriate.

Summary

It is the intent of Alpha Kappa Psi to be reasonably responsive to any member who has an honest perception that this policy has been violated to the detriment of the complainant and/or the brotherhood.

Risk Management – Investigations conducted by outside persons

It is the policy of Alpha Kappa Psi Fraternity that any investigation conducted by the chapter’s school, college, university, student life department, any police agency or any other entity must be reported to the Judiciary Committee Staff Liaison at the Heritage Center within five business days of the chapter becoming aware of said investigation. This responsibility falls on the chapter executive board, chapter advisor, section

director and/or regional director. Failure to report any investigation shall result in charges levied against the chapter, the chapter officers and/or chapter volunteers.

Risk Management – Publication of Inappropriate Material Policy

It is the policy of Alpha Kappa Psi Fraternity to prohibit its members from producing, publishing, and/or distributing any material, whether written or electronically as text, audio, video, or some combination of all three that could be deemed harmful to the good name and reputation of the Fraternity.

Procedure

Charges of violation of this policy on "Publication of Inappropriate Material" must be made in writing to the Chief Executive Officer. To the extent possible, the complaint should include evidence as to the nature of the violation, including, but not limited to, copies of the material and/or links to websites containing such material, along with any available information pertaining to the party or parties involved in producing, editing, or distributing the material in question.

The staff of the Heritage Center is charged with assessing validity of the complaint, and if warranted, ordering the material to be destroyed, if printed, or removed from any website, if published electronically. It shall be the responsibility of the regional director, or his or her designee to ensure compliance with directives from the Heritage Center.

An initial warning letter shall be issued to the offending party(s) by the Heritage Center with instructions to remove, delete, or otherwise destroy the inappropriate content. Future violations of the Policy may result in disciplinary action imposed upon a member(s) up to and including suspension or expulsion from the Fraternity.

Member(s) deemed the owner of this material may appeal the decision if he/she believes the material is not in violation of this Policy. An Investigating Committee shall be formed by the regional director to review the decision. In the event that the matter in question involves individuals or chapters in more than one region, or instances where the allegation(s) involve members of the regional management team, the Investigating Committee shall consist of members of the Judiciary Committee.

Summary

Despite the subjective nature of attempting to determine inappropriate content, it is the intent of Alpha Kappa Psi to be reasonably responsive to any complainant who has an honest perception of a violation of this Policy. The Heritage Center shall have latitude to use its best judgment to evaluate each complaint based upon merit and with an eye toward how this content could be interpreted as inappropriate, offensive, or potential evidence of criminal conduct by members, guests or other third parties by the community at large.

Risk Management – Sexual Harassment Policy

It is the policy of Alpha Kappa Psi Fraternity that unwelcome sexual advances, requests for sexual favors and other sexually offensive verbal or physical contact will not be condoned or permitted, and may in fact be in violation of state and/or federal law.

Nonconsensual sexual physical contact and similar acts are a crime, and you are required to immediately report any such incidents to the local law enforcement authorities in addition to Alpha Kappa Psi Fraternity.

The fraternity will not tolerate or condone any form of sexually abusive behavior on the part of its members, whether physical, mental or emotional. This is to include any actions that are demeaning to any person, which would constitute Sexual Harassment of any type or form.

Procedure

Charges of violation of this policy on Sexual Harassment must be made in writing to the Chief Executive Officer with correspondence addressed to the recipient via the Heritage Center. To the extent possible, the written statement will be confidential concerning the nature of the conduct underlying his or her claim, although the fact that a claim of policy violation has been made will NOT be held in confidence. The investigation may warrant that all information surrounding the complaint may need to be released. Alpha Kappa Psi is aware of the sensitive nature of the issue of Sexual Harassment, and will endeavor to ensure the confidentiality of the complainant as well as the person charged with the violation. The Investigating Committee shall consist of members of the Judiciary Committee. In instances where a member of the Judiciary Committee is charged with violation, the accused shall be removed from the committee and a replacement will be appointed.

If fraternity involvement is deemed warranted, the procedures outlined in the “**Disciplinary Procedures**” will be followed as appropriate. Alpha Kappa Psi will consider each sexual harassment complaint by a case-by-case basis and will determine the appropriate course of action which may include deferring to other authorities to render a determination before proceeding with a fraternity investigation of the complaint.

Parties will be notified in writing within 10 days of the written complaint regarding a course of action. Follow-up may include, but is not limited to, a formal investigation or sensitivity and awareness educational training.

Summary

It is the intent of Alpha Kappa Psi to be reasonably responsive to any member who has an honest perception that this policy has been violated to the detriment of the complainant and/or the brotherhood.

Ritual Policy

The Ritual, as adopted and published by the Board of Directors, shall be used in its entirety by each chapter for the initiation of members; any variation, deletion, or changes in *The Ritual of Alpha Kappa Psi* as published are expressly prohibited except as authorized under direction of a Committee appointed by the Board of Directors.

Student Chapter Attendance Policy

Any Student Member who misses three (3) scheduled meetings or required events per semester (or two (2) per quarter) without excuses acceptable to the chapter's executive committee shall be subject to suspension from the chapter by a majority vote of the chapter. This action may be taken without the necessity of a hearing as outlined in the **"Disciplinary Procedures Policy"** of the Board of Directors. The member(s) may appeal any suspension to the Board of Directors.

Student Chapter Education Pathway Policy

Student chapters must follow the member education pathway and minimum standards therein as prescribed and authorized by the Board of Directors. Failure to do so may result in discipline as deemed appropriate by the Board of Directors.

Student Membership Suspension for Non Attendance Policy

At the time of suspension, reasonable terms for the student member's reinstatement must be established by a majority vote of the chapter. The student member's suspended membership status and the established terms for reinstatement must be submitted by the college chapter to the Chief Executive Officer within seven (7) business days after the event thereof.

Whistleblower Policy

The fraternity faces many risks associated with fraud, abuse, and other forms of misconduct. Misconduct, fraud and abuse include but not limited to:

1. Forgery or alteration of documents;
2. Disclosure to any external party of proprietary information or confidential information;
3. Acts that violate federal, state, or local laws;
4. Theft, embezzlement, or other misappropriation of assets;
5. Intentional misstatements of the fraternity's records;
6. Authorizing or receiving payment for goods or services not received or services not performed;
7. Authorizing or receiving payments for hours not worked;
8. Failure to report known instances of misconduct in accordance with the *Board of Directors Statement of Policy*.

It is the responsibility of every employee or volunteer to immediately notify the Chairman of the Audit Committee if you believe another employee or volunteer has engaged in work-related fraud. Any reprisal against the reporting individual will be considered a violation of the **"Whistleblower Protection Policy."** The Audit Committee, or delegated officials, has the primary responsibility for investigating any suspected violations of this policy. Members of the investigating team shall have access to all fraternity records and documents. Neither the existence nor the status of results of the investigations shall be disclosed or discussed with any individual that

does not have a direct need to know in order to complete their responsibilities. All discipline shall be handled in accordance with the *Board of Directors Statement of Policy*.

Whistleblower Protection Policy

The Sarbanes-Oxley Act of 2002 prohibits an employer from retaliating against an employee or volunteer for providing information, assisting in an investigation, testifying, participating or otherwise assisting in any proceedings regarding conduct of the employer that the employee reasonably believes constitutes a violation of any rule or regulation of the Security Exchange Commission (SEC), any federal law related to corporate fraud or any federal law relating to mail fraud, bank fraud or fraud by wire, radio or television, if such information or assistance is provided to any federal regulatory or law enforcement agency, any member of Congress or congressional committee or any person with supervisory authority over the employee. The Fraternity does not tolerate any retaliation against employees or volunteers for providing truthful information as to corporate fraud or the commission of a federal offense. As an employee or volunteer, please notify the Chairman of the Audit Committee immediately if you believe that another employee or volunteer has retaliated against you, other employees, or other volunteers for informing the authorities of such fraud.

If a staff member is concerned about the “decisions” of the CEO, the Chairman of the Board should be available to discuss those concerns without fear of retaliation or retribution. The Chairman of the Board may refer the issue to the Executive Committee for this purpose or handle it himself.

Staff members must respect the lines of authority and not approach other persons about a concern. There shall be no retribution for a staff member who reports a situation through the proper channels. The proper authorities must respond in a timely manner.

Board of Directors Job Descriptions

Volunteer leaders are responsible for the direction and future of the organization. The board acts and thinks strategically, setting goals and strategies for the future with input from members and committees. The board continuously conducts an environmental scan and should avoid micromanagement of the organization, maintaining focus on mission, vision, values and goals. The board also serves as the supreme legislative body of the fraternity between Chapter Congress Meetings.

Director

A Director of the fraternity represents the entire membership and the collective best interest of the organization. Directors review and establish policies for the organization and review and amend governing documents as necessary. Governance is generally translated as having broad oversight of the organization and does not include operational or administrative roles (staff roles). Each director is expected to keep up to date on the progress of the strategic plan of the fraternity in order to fulfill the board's

responsibility as the long-term strategic body of the fraternity and to develop policies to ensure implementation of the strategic plan.

1. In conjunction with the full board of directors, review and amend fraternity policies as necessary
2. Delegate to the executive committee those matters that do not require the approval of the full board of directors.
3. Attend all meetings (face-to-face, conference calls) of the board of directors.
4. Generally support the policies of the fraternity.
5. Set and Review strategic goals and recommend (as necessary) changes if results are not meeting targets.
6. Review and approve reports of board committees (e.g. Audit, constitution, finance, executive)
7. Approve members and chairs of board committees.
8. Participate in the evaluation of senior management performance.
9. Review and approve the budget.
10. Elect two (2) members of the executive committee from its membership.
11. Establish other committees as deemed necessary.
12. Have general oversight of all business matters affecting the fraternity.

Chair

The Chair serves as the chief elected officer of the fraternity. Provides inspirational leadership in the motivation of members of the Board, Management Team, Heritage Center Staff, and the entire membership of the fraternity. Works in partnership with the Chief Executive Officer as appropriate. Assumes the role of trustee in the performance of the fiduciary responsibilities of the organization.

1. Presides at and attends all meetings of the board of directors and executive committee.
2. Coordinates agenda material with the Chief Executive Officer
3. In conjunction with the Chief Executive Officer, ensures board members, Executive Committee Members, Foundation Directors, and Management Team Members are kept fully informed of the condition and operation of the fraternity.
4. With Board approval, appoints chairs and members of board committees.
5. Where appropriate, outlines the purpose and duties of those committees
6. Monitors progress of all committees
7. Supports the policies of the fraternity as well as programs adopted by the Board of Directors and Executive Committee.
8. Promote interest and active participation in the fraternity on the part of membership and reports activities of the Board to the members by means of letters, publications, speeches, etc.
9. Present an annual report at the annual meeting, at the end of the term, or at other appropriate meetings.

10. Along with the Chief Executive Officer and President, acts as spokesperson for the fraternity.
11. In cooperation with those with financial responsibilities, helps develop, recommends, and upon approval operates within an annual budget.
12. Executes corporate documents as necessary.

Vice Chairman

The Vice Chairman serves as the acting chief elected officer in the absence or incapacity of the chair. Supports, advises and assists the chair.

1. Presides at meetings of the Board of Directors in the absence or incapacity of the Chair.
2. Attend all meetings of the Board of Directors and participate in policy making.
3. Supports the policies of the fraternity as well as programs adopted by the Board of Directors and Executive Committee,
4. Promotes interest and active participation in the fraternity on the part of membership and reports activities of the Board to the members by means of letters, publications, speeches, etc.
5. In cooperation with those with financial responsibilities, helps develop, recommends, and upon approval operates within an annual budget.

Secretary

The Secretary serves as the recorder and custodian of the permanent records of the Board of Director Meetings. Acts as coordinator in the distribution of minutes to affected parties to ensure proper communication across the functions of the organization. Also serves as the executor of required “corporate” documents.

1. Attend all meetings of the Board of Directors and participate in policy making.
2. Coordinate activities of the Constitution Committee.
3. Supports the policies of the fraternity as well as programs adopted by the Board of Directors and Executive Committee,
4. Promote interest and active participation in the fraternity on the part of membership and reports activities of the Board to the members by means of letters, publications, speeches, etc.
5. In cooperation with those with financial responsibilities, helps develop, recommends, and upon approval operates within an annual budget.
6. Records and maintains minutes of meetings of the Board of Directors.
7. Execute necessary corporate documents.

Treasurer

The Treasurer serves as the chief financial officer of the fraternity. Acts as liaison between the Management Team, the Heritage Center, and the Board of Directors on operational issues relating to both the budget and custody of fraternal funds.

1. Attend all meetings of the Board of Directors and participate in policy making.
2. Coordinate activities of the Finance and Audit Committees.
3. Supports the policies of the fraternity as well as programs adopted by the Board of Directors and Executive Committee,
4. Promote interest and active participation in the fraternity on the part of membership and reports activities of the Board to the members by means of letters, publications, speeches, etc.
5. In cooperation with those with financial responsibilities, helps develop, recommends, and upon approval operates within an annual budget.
6. In conjunction with the Chief Executive Officer, direct custody and investment of all funds and securities and recommends changes in banking and investment arrangements to the Board of Directors.

Board of Directors Committee Descriptions

Governance and Nominating Committee

The principal concerns of the Governance and Nominating Committee shall encompass evaluation of the performance of The Board of Directors; the role of the Board, its officers and committees; and identification and recruitment of qualified candidates for consideration as Directors. The Committee Chair shall be appointed by the Chairman of the Board and shall be responsible for all committee activities.

1. Identify, screen and recommend board member candidates to the Chapters voting in the election of Directors.
2. Develop criteria for the measurement of the performance of the board of directors annually.
3. Development, implement and maintain a training and orientation program for new Directors and a program of continuing education for seated Directors.
4. Review officer job descriptions and committee charters and recommend necessary changes to the board of directors.

Audit Committee

The Audit Committee is responsible for securing and reviewing such financial and non-financial information about the fraternity, both external and internal, and will provide oversight with respect to the implementation of a satisfactory system of internal controls and the accuracy of the financial statements and reports of management. The Treasurer of the Board shall not be the chair of the Audit Committee. The Committee Chair shall be appointed by the Chairman of the Board and shall be responsible for all committee activities.

In carrying out its duties, the audit committee shall:

1. Have direct access to the fraternity's external auditors and provide an open and independent avenue of communication between the external auditors and the board of directors.
2. Review and approve the approach, purpose and type of professional services to be performed by the external auditors and recommend to the board of directors the engagement of the external auditors.
3. Review fee arrangements with the external auditors for audit and non-audit services to be provided by them for the fraternity.
4. Review the performance of the external auditors.
5. Review the results of the annual audit and the resulting financial statements.
6. Review the external auditors evaluation of the quality and adequacy of the financial policies, procedures and controls; the overall internal controls of the fraternity; and other matters which came to their attention during the course of the audit.
7. Perform other oversight functions as may be requested by the board of directors and report to the board concerning the proceedings of the committee and its findings and concerns.

Constitution Committee

The principal concerns of the Constitution Committee shall encompass advising the Board of Directors and the fraternity as to the proper interpretation of the corporate documents and policies of the fraternity; assessing operating policies and procedures of the fraternity recommending changes/additions/deletions to the Board of Directors; and supervising amendments to the *Constitution* and *Statutory Code*. The Committee Chair shall be appointed by the Chairman of the Board and shall be responsible for all committee activities.

1. Provide advisory interpretations of the *Constitution*, *Statutory Code* and fraternity policy to the Board of Directors and the fraternity upon request.
2. Assess operating policies and procedures of the fraternity and recommend changes/additions/deletions thereto.
3. Supervise the drafting and incorporation of amendments to the *Constitution* and *Statutory Code*.

Finance Committee

The primary responsibilities of the Finance Committee are to oversee the preparation of the operating budget of the fraternity, and to make recommendations regarding fiscal and investment policy and procedure to the Board of Directors. The Committee Chair shall be appointed by the Chairman of the Board and shall be responsible for all committee activities.

1. In conjunction with the headquarters staff, oversee the preparation of the fraternity's operating budget and present such budget to the board of directors for approval.
2. Review, evaluate, and recommend changes, if appropriate, to fiscal policies and programs to the Board of Directors.
3. Review and evaluate the policies of the fraternity regarding:

- A. Investments
 - B. Reimbursements
 - C. Other fiscal/budget policy guidelines
4. And recommend changes or additions thereto to the board of directors.